

Dehcho Divisional Education Council Annual Report for 2017-2018 School Year

September 28, 2018



Annual Report 2017-2018

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Purpose of the Annual Report

The Dehcho Divisional Education Council (DDEC) Annual Report for the 2017-2018 school year was prepared in compliance with the *Financial Administration Act* that requires NWT Education Bodies to report on their operations, compliance to educational directives, and implementation of activities and initiatives in line with the GNWT Mandate and the Minister of Education's direction.

Annual Report is one of the key components of the Education Accountability Framework that was implemented in 2016 as part of the *Education Renewal and Innovation Framework: Directions for Change* (2013) and following new requirements of the *Financial Administration Act* that were put in force in 2016. The purpose of the Annual Report is to ensure that Education Bodies remain accountable to their Operating Plans.

The current Annual Report is based on the Dehcho Divisional Education Council 2017-2018 Operating Plan that was approved by the Minister on April 18, 2018 and tabled in the Legislative Assembly on *[Date]*.

Dehcho Divisional Education Council Operating Environment

School Profiles and Student Enrolment

The Dehcho Divisional Education Council consists of 9 schools that housed approximately 494 students in the 2017-2018 school year. In Fort Simpson, Bompas Elementary School provided Junior Kindergarten to Grade 6 programming for students. Students were able to study Dene Zhatie and they received program support through the Program Support Teacher (PST). Counselling services were made available from the Regional School Counsellor. Programs for students in Grades 7 to 12 were provided at Thomas Simpson Secondary School in Fort Simpson. The school served both the local community and those students from the region's smaller communities who attended school in Fort Simpson once they completed Grade 9 in their home communities. In addition to the regular curricula, students were offered Fourth R, Healthy Relationships, Smart Focus, Career Focus, French (Grades 7 – 9) and Dene Zhatie (Grades 7 – 9). Counselling was provided through the Regional Counsellor, the Dehcho Health and Social Services Mental Health Counsellor, and through an ECE pilot project with Northern Counselling and Therapeutic Services (NTCS).

In Fort Providence at Deh Gáh Elementary and Secondary School there were programs available for students in Junior Kindergarten (JK) to Grade 12 though no JK students attended. Alternative programming was offered to assist high school students towards completion of their diploma. Dene Zhatie Immersion was offered from Kindergarten to Grade 3 and a daily Dene Zhatie class was offered for students in Grades 4 – 9. In addition to the regular curricula, students were offered Fourth R, Healthy Relationships and Smart Focus. Counselling was provided through a School Counsellor, the Dehcho Health and Social Services Mental Health Counsellor, and through an ECE



pilot project with Northern Counselling and Therapeutic Services (NTCS), A PST provided additional support to teachers with student programs.

In Fort Liard at Echo Dene School, there were programs for students in Junior Kindergarten (JK) to Grade 12. Alternative programming was offered to assist high school students towards completion of their diploma. Distance Learning courses (i.e., Math, science, English) were offered in both semesters. Daily Dene Zhatie class was offered to students in JK - 9. In addition to the regular curricula, students were offered Fourth R, Healthy Relationships and Smart Focus. Counselling was provided through a School Counsellor, and the Dehcho Health and Social Services Mental Health Counsellor.

In Wrigley, Nahanni Butte, Jean Marie River, Sambaa K'e, and Kakisa there were programs for students in Junior Kindergarten to Grade 9. At Charles Yohin School in Nahanni Butte, there was a program of study for a Grade 10 student. Counselling was provided to students through a Regional School Counsellor. The Dehcho Health and Social Services Mental Health Counsellor provided services four times during the year to a variety of individuals and small groups. The Regional Inclusive Schooling Co-ordinator (RISC) also provided program support to these schools.

Table 1 below provides an overview of the school profiles, while Table 2 provides greater detail of student enrolment in each school for the previous school year.

Table 1:

School Profiles 2017-2018.

| School | Community | Grades Offered | Enrolment (FTE) ¹ | Teaching Staff (PY) ² |
|---------------------------|------------------|-------------------|---------------------------------|-------------------------------------|
| Echo Dene School | Fort Liard | JK-12 | 106 | 8 |
| Deh Gáh School | Fort Providence | JK-12 | 126 | 10 |
| Bompas Elementary | Fort Simpson | JK-6 | 101 | 6 |
| Thomas Simpson School | Fort Simpson | 7-12 | 97 | 8 |
| Chief Julian Yendo School | Wrigley | JK-9 | 21.5 | 1.5 |
| Louie Norwegian School | Jean Marie River | JK-9 | 5 | 1 |
| Kakisa Lake School | Kakisa Lake | JK-9 | 9 | 1 |
| Charles Yohin School | Nahanni Butte | JK-10 | 5.5 | 1 |

¹ FTE stands for home/origin school full-time equivalents with 60% or more attendance as of September 30, 2017.

² PY stands for person years and refers to funded positions. Teaching staff includes staff providing instruction to students, such as teachers, teaching principals, and others.



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| Charles Tetcho School | Sambaa K'e | JK-9 | 23 | 2 | |
|-----------------------|------------|------|-----|------|--|
| DEC TOTAL | | | 494 | 38.5 | |

Table 2: Student enrolment (FTE) by school and by grade as of September 30, 2017

| | | | | | The state of | | | Grades | | | 7 E 16 | | | | |
|--------------------------------|------|------|------|------|--------------|------|------|--------|------|------|--------|------|------|------|--------------|
| | JK | К | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | FTE Total |
| Echo Dene | 7.0 | 8.0 | 7.0 | 5.0 | 9.0 | 8.0 | 4.0 | 6.0 | 9.0 | 13.0 | 6.5 | 5.0 | 9.0 | 9.5 | 106. 0 |
| Deh Gáh | 2.5 | 9.0 | 6.0 | 12.0 | 9.0 | 5.0 | 7.0 | 13.0 | 8.0 | 8.0 | 5.0 | 11.0 | 8.5 | 22.0 | 126. 0 |
| Bompas Elementary | 9.0 | 8.0 | 12.0 | 16.0 | 14.0 | 20.0 | 14.0 | 8.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 101. 0 |
| Thomas Simpson Secondary | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 13.5 | 17.0 | 14.0 | 15.0 | 15.5 | 22.0 | 97.0 |
| Chief Julian Yendo | 0.0 | 2.0 | 3.0 | 1.0 | 1.0 | 3.0 | 2.0 | 1.0 | 1.0 | 4.0 | 1.0 | 1.5 | 0.0 | 1.0 | 21.5 |
| Louie Norwegian | 0.5 | 1.0 | 0.0 | 0.0 | 0.0 | 1.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 | 0.5 | 1.0 | 0.0 | 5.0 |
| Kakisa Lake | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | 0.0 | 1.0 | 0.0 | 1.0 | 0.0 | 3.0 | 0.0 | 0.0 | 0.0 | 9.0 |
| Charles Yohin | 0.5 | 1.0 | 1.0 | 0.0 | 1.0 | 1.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 | 0.0 | 0.0 | 5.5 |
| Charles Tetcho | 0.0 | 5.0 | 2.0 | 0.0 | 1.0 | 1.0 | 2.0 | 1.0 | 3.0 | 3.0 | 2.0 | 0.0 | 2.0 | 1.0 | 23.0 |
| DEC Total | 19.5 | 35.0 | 32.0 | 35.0 | 36.0 | 39.0 | 30.0 | 29.0 | 35.5 | 45.0 | 32.5 | 34.0 | 36.0 | 55.5 | 494 |

Student and Teacher Population

The DDEC has faced heavy teacher turn over and frequent changes to teacher assignments over the last five years. This past year saw seven of nine principals being new to their positions. Only one PST continued from the previous year. This presents considerable challenge at both the district and school level in following strategic planning and the consistency of program planning and delivery. An ongoing decline in enrolment had a corresponding reduction in funding and decreased ability to provide human resources and services.

Ninety percent of the student population in Dehcho is Dene or Metis. Accordingly, the region's schools emphasize on the land programming to build connections with the community and strengthen Dene Zhatie acquisition and use of it.

Some challenges exist with students and class compositions. Class sizes are often small and multi-graded. Correspondingly, the Early Development Instrument (EDI) revealed that a high percentage of JK students are vulnerable in one or more areas of early development. As a result, programming



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in the JK classes has a focus on pre-school to better prepare students for future learning. With several identified with Autism Spectrum Disorder, regional levels of support was required for teachers to provide relevant programs in Louie Norwegian, Bompas and Deh Gáh School.

Attendance presents another challenge to program delivery as overall average student attendance is less than 90%. Forty percent of Dehcho students are on modified plans as they are not able to meet grade level expectations in language arts and math.

The smallest, one-teacher assignments in Jean Marie River, Nahanni Butte, and Kakisa Lake had principal duties. Each school had a Support Assistant who worked with teachers in delivering a variety of programs including Dene Zhatie.

Sambaa K'e and Wrigley each had two teachers assigned. One teacher was a half-time PST and the other was a teacher/principal. At Charles Tetcho School a staff member served as both Support Assistant and Indigenous Language Teacher. At Chief Julian Yendo School there was a full time Indigenous Language Teacher and a Support Assistant. Echo Dene had eleven teachers including principal, Indigenous Language Teacher, and PST. Thomas Simpson School had eleven teachers including principal, assistant principal, Indigenous Language Teacher and PST. One position was half-time. Deh Gáh had thirteen teachers including principal, teacher/assistant principal, Indigenous Language Teacher and two PSTs. Two positions were half time. Bompas had eight teachers including principal, Indigenous Language Teacher and PST.



Dehcho Divisional Education Council Governance

Governance Training

The DDEC is made up of seven trustees and a chairperson. Each District Education Authority (DEA) in the Dehcho region appoints one member to represent their community. The term for trustees is three years. Trustees may be reappointed for consecutive terms. From among those eight trustees, one is elected as Chairperson each year. The DDEC meets quarterly through the year. The DEAs in Fort Providence and Fort Liard elected new members in 2017. Fort Simpson and Wrigley will elect DEAs in 2018 and the remainder of the DEAs will hold elections in 2020.

Dehcho Divisional Education Council Composition

| Community | Member | Position | |
|------------------|----------------------|------------------|--|
| Fort Liard | Herbert Berreault | Trustee | |
| Fort Providence | Evelyn Sabourin | Trustee | |
| Fort Simpson | Renalyn Pascua-Matte | Chairperson | |
| Jean Marie River | Yvonne Norwegian | Trustee | |
| Kakisa | Anita Chicot | Vice Chairperson | |
| Nahanni Butte | Jayne Konisenta | Trustee | |
| Sambaa K'e | Danna Auger | Trustee | |
| Wrigley | Lisa Moses | Vice Chairperson | |

The Chairperson for the DDEC reported to the Minister of Education. The DDEC employed a Superintendent, Terry Jaffray who fulfilled the role of the Deputy Head for the Public Service.

Six of the eight Dehcho Divisional Education Council (DDEC) trustees attended the National Congress on Rural Education in Saskatoon, Saskatchewan from March 25–27, 2018. The theme of the conference was Innovations in Education. Participants attended sessions on: Managing Rural School Wellness Through Conversations, Collaborations and Connections; An Innovative Model of Wellness, Innovation Starts with the Board, Honing Youth Leadership Within School and Community, Technology Supports for Rural Education. All participants made a site visit to a school to see these concepts in action.

Divisional Education Council Meetings

According to section 109 of the Education Act, "Divisional Education Council shall meet at least three times a year and at any other times that it may decide". Table below describes the status of DEC meetings that were planned for the completed school year.



Table 2: DEC Meetings Schedule.

| Meeting Number | Planned Date | Planned Location | Did the meeting take place as planned? (Yes/No) | If no, explain why. |
|-------------------|----------------------|------------------|---|---------------------|
| 1 | September 29 2018 | Fort Liard | Yes | |
| 2 | December 8 2018 | Fort Simpson | Yes | |
| 3 | March 3-4 2018 | Fort Providence | Yes | |
| 4 | June 8, 2018 | Fort Simpson | Yes | |

Language, Culture and Identity

Outlined below are achievements on programs and activities implemented to support the development of language, culture and sense of identity.

| Indigenous | Lanauaae | Teacher | Trainina |
|------------|------------------------------|---------|--------------|
| mungonomo | Little to the control of the | T CHCHE | A / CLASSICS |

| Priorities in the |
|-------------------|
| 2017-2018 |
| school year: |

Develop a plan to support Indigenous Language Teachers (ILTs) to use the lessons and strategies learned over the last two years as part of the Indigenous Language Teacher Training Pilot (ECE and DDEC collaboration). This plan will include face-to-face meetings, on-site visits and teleconference sessions. The goal is to ensure that language classes support oral language development. All 11 Indigenous teachers in the district will participate.

Achieved results:

- The Regional Indigenous Language Educator (RILE) developed a plan in collaboration with the Indigenous Language Teachers.
- 3 face-to-face meetings were held
- 3 teleconferences took place
- 30 site visits were made by the RILE
- ILTs attend two workshops provided by ECE on the Our Languages Curriculum.

Curriculum Planning

Priorities in the 2017-2018 school year:

Ensure that all Dehcho teachers have access to the Dene Kede and Indigenous Languages and Education Policy and Procedures.

Achieved results:

- The Cultural Orientation was held for five days in Fort Simpson and included a presentation on the use of the Dene Kede in all school programs, the new Our Languages Curriculum, and Indigenizing Our Schools for all 11 Indigenous Language Instructors.
- The Cultural Orientation also had a session for the ILTs to review its contents and address any concerns that the ILTs might have.
- The RILE ensured that all schools had hard copies of The Dene Kede, the Our Languages Curriculum and the Indigenous Languages Framework and Action Plan.



- Information was provided to each school on where to locate the same information online.
- General information on the resources and services provided by the RILE and the Teaching and Learning Centre (TLC) were also provided to all school staff at the Cultural Orientation.

Development of Language and Culture Resources

Priorities in the 2017-2018 school year:

Provide resources for the teaching of Dene Zhatie and for incorporating Dene Kede into other subject areas of school programs.

Achieved results:

- All 11 ILTs created two board games and a Bingo game (Moose and Weather themes) for each school.
- All 11 ILTs created flashcards and posters (weather, numbers, colours and family members)
- All 11 ILTs created picture files for each school (animals, clothing, seasons, traditional activities, berries, time, classroom phrases and school equipment)
- · All 11 ILTs created signage for each school
- The Teaching and Learning Centre had the following materials professionally prepared: alphabet cards in each dialect and posters for O' Canada and the Lord's Prayer for each school

Indigenous Language Monitoring and Evaluation

Priorities in the 2017-2018 school year:

The Rile will work with school staff to identify current methods of monitoring and evaluating students' language progress. Towards the end of the year it is anticipated that the RILE, ILTs and Elders may work with a consultant to plan for a region-wide standardization of Indigenous Language monitoring and evaluation to developed over the following year.

Achieved results:

- Regional language assessments were not developed as assessments were to be developed to follow the Our Languages Curriculum.
- Two contractors were hired to assess the oral Dene Zhatie progress of the JK to Grade 9 students in the region.

School Community Collaborations

Priorities in the 2017-2018 school year:

Part of the Cultural Orientation was to provide all school staff with strategies to involve the community in the school and the school in the community in ways that purposefully meet curricular outcomes.

Achieved results:

- This was addressed at the five day Cultural Orientation in the ECE presentation. All 11 ILTs attended.
- Teachers of Language & Culture (TLC) staff collaborated with Liidlii Kue
 First Nation and Thomas Simpson School staff and students to make a
 video, Elders Tell Their Stories. This was incorporated into the Northern
 Studies course. Reel Youth provided instruction in interviewing and media
 skills. Dene Zhatie language was used by students and much of the video
 was in the language.



Health, Wellness and Student Support

Outlined below are achievements on programs and activities implemented to support health and wellness of our students and teachers, meet diverse needs of our learners, and create an inclusive learning environment. A grade 4-6 teacher was sent to participate in the development of the new Health and Wellness curriculum. Implementing this curriculum will serve as the primary vehicle for the support of health and wellness in these grades.

| Healthy Relationsh | ips and Fourth R |
|--|---|
| Priorities in the 2017-2018 school year: | Two Dehcho teachers trained as Master Teachers for Healthy Relationships and Fourth R and will provide training for Junior and Senior High Teachers. |
| Achieved results: | A two-day training session was held in Fort Simpson with one high school teacher and 5 Junior High Teachers One Junior High teacher completed the Fourth R training online |
| Self-Regulation | |
| Priorities in the 2017-2018 school year: | Bompas Elementary School will focus on the implementation of self- regulation strategies in all the domains of self-regulation. This includes environmental adaptations, social-emotional teaching and mindfulness. Dehcho school staff offered to visit Bompas to learn from their experiences |
| Achieved results: | and observe strategies first hand. 5% (n=106) of students used the Sensory circuit as a tool for up regulation and down regulation. |
| | 40% (n=5) of classrooms implemented the Zones of Regulation Program for identifying tools and mapping emotions 40% (n=5) of classrooms used "Size of the Problem" to assist students with exaggerated reactions to small problems |
| | 60% (n=5) used fidget tools to assist with self-regulation 80% (n=5) used breathing techniques to build Mindfulness in students 100% (n=5) of classroom environments were modified to create a calm environment for learning. This included, alternate seating, low lighting, limited wall clutter, clean/clear teaching area, and comfy safe spaces 100% (n=5) of classrooms offered noise cancelling headphones to all |
| | students None of the other schools made site visits to Bompas |

Mental Health Counselling

| Priorities in the | Thomas Simpson School will participate in Counselling provided by |
|-------------------|---|
| 2017-2018 | Northern Counselling and Therapeutic Services (NCTS). |
| school year: | The Dehcho Divisional Education Counsel (DDEC) will hire a counsellor for |
| | Deh Gáh Elementary and Secondary school to replace the current counsellor |
| | who is retiring in December 2017. |
| | The new counsellor hired for Deh Gáh will serve Kakisa Lake School and |
| | Louie Norwegian School. |
| | Mental Health First Aid training will be offered for Dehcho staff. |



Achieved results: •

- Thomas Simpson School had three 5-day visits from a counsellor with NCTS. The counsellor provided group counselling, individual counselling, crisis support, community resources collaboration, parent outreach, class presentations, transition planning support and parent consultations.
- The DDEC hired a counsellor for Deh Gáh in January 2018. This
 counsellor focuses on Deh Gáh and did not provide services to the Kakisa
 Lake School and Louie Norwegian School. The counsellor provided oneto-one, small group and family sessions and class presentations for
 students in JK to grade 12. She also provided individual, small group and
 whole staff consulations and presentations as needed on matters related
 to student mental health
- Thirty-Five Dehcho staff (teachers and support assistants) from Thomas Simpson School, Bompas Elementary School, Charles Tetcho School, Chief Julian Yendo School, Charles Yohin School, and Kakisa Lake School were trained in "Go-To Educator" (Mental Health Literacy) instead of Mental Health First Aid.

Autism Spectrum Disorder

Priorities in the 2017-2018 school year:

Children's Autism Services of Edmonton will provide support to students, families and communities. Students with Autism Spectrum Disorder (ASD) require specialized intervention. In order to meet Inclusive Schooling requirements, it was necessary to provide training for all staff working with Individuals with ASD.

Achieved results:

Training will be provided to school staffs in the area of Autism

- Terri Duncan Executive Director of Children's Autism Services of Edmonton visited Bompas Elementary School, Thomas Simpson School and Deh Gáh Elementary and Secondary School to provide direct support to students with Autism Spectrum Disorder (ASD)
- Terri Duncan provided a session on Autism 101 to staffs at Bompas Elementary School (n=12), Thomas Simpson School (n=12) and Deh Gáh Elementary and Secondary School (n=10)
- Terri Duncan provided job-embedded training for Support Assistants (n=6) working directly with students with ASD through a Teach, Model, and Practice Approach.
- Three PSTs and Two classroom teachers attended the Autism Intervener Course in Yellowknife
- Five PSTs participated in a training session on "Autism Through a Self-Regulation Lens"

Bullying

Priorities in the 2017-2018 school year:

All schools will use Walk Away Ignore Talk it Out Seek Help (WITS) and WITS Leads (older elementary students) as bullying prevention programs in their schools. The WITs programs bring together schools, families, and communities to create responsive environments that help elementary children deal with bullying and peer victimization. There are two components of the WITS: the first is the WITS Primary program for students in kindergarten to grade 3 and the second is the WITS LEADS program for



students in grades 4 to 6. Both have a literacy-based curriculum. Community leaders including: police officers, firefighters, Elders, and high-school athletes are key participants in the program. The WITS programs are utilized as part of the DDEC's Strategic plan. In fact, the WITS programs ensure that the DDEC's schools are compliant with the Safe Schools directive that requires schools to provide bullying education and prevention strategies to students.

An anonymous online reporting mechanism will be developed by the DDEC School Principals will collaborate to develop a common response to bullying

Achieved results:

- 100% of Jk-6 (n=9) schools used WITS and WITS Leads
- 67%(n=3) of high schools used the Fourth R in grades 7-12
- Locked boxes were installed in all schools to collect incidents of bullying anonymously

Mental Health First Aid

Priorities in the 2017-2018 school year:

The Dehcho Divisional Education Council is committed to providing training to school staffs in the area of mental health literacy. Mental Health First Aid training will be offered to schools through collaboration with Dehcho Health and Social Services.

Achieved results:

- The Mental Health First Aid was not offered due to scheduling issues and length of the training. "Go-To Educator" training was offered instead.
- Thirty-Five Dehcho staff (teachers and support assistants) from Thomas Simpson School, Bompas Elementary School, Charles Tetcho School, Chief Julian Yendo School, Charles Yohin School, and Kakisa Lake School were trained in "Go-To Educator" (Mental Health Literacy)

Non-Violent Crisis Intervention Training (NVCI)

Priorities in the 2017-2018 school year:

NVCI is a two-day certification program to train staff to prevent and manage disruptive behaviour as well as how to protect the student(s) when crisis behaviour occurs. The DDEC will provide this training to enhance the skills of PSTs and Support Assistants who work with students with complex needs so that schools can be more inclusive for all students.

The Regional Inclusive Schooling Coordinator will recertify Support Assistants and PSTs in NVCI.

Achieved results:

- Not achieved due to Support Assistants attending the NWTTA teacher conference
- Time was not allocated for this during teacher PST meetings

PST Allocation

Priorities in the 2017-2018 school year:

An itinerant PST will provide Itinerant Services to Kakisa Lake School and Louie Norwegian School in Jean Marie River

The PST role will be added to the teacher role at Charles Tetcho School and Chief Iulian Yendo School

Achieved results:

- The Itinerant PSTs provided weekly visits to Kakisa Lake School
- The Regional Inclusive Schooling Coordinator provided PST services to Louie Norwegian School
- Teachers at Charles Tetcho School and Chief Julian Yendo School were



| | designated the role of PST and attended all meetings and trainings associated with this role |
|--|--|
| Extra-Curricular A | ccess for all students |
| Priorities in the 2017-2018 school year: | In the Inclusive Schooling Compliance feedback for 2016-2017 it was noted that the DDEC needed to address extra-curricular access for all students in order to ensure schools were in compliance with the NWT Inclusive School Directive. Specifically, DDEC staff recognized the need to increase access to extra-curricular activities by removing barriers to participation for those students with special needs. |
| Achieved results: | "Request for Out of School Activity" form has been revised to include a section outlining the supports/plans implemented in order for all students to participate in events. The Regional Inclusive Schooling Coordinator, in collaboration with PSTs began a "toolbox" of strategies to ensure success of all students in many school activities including out of school activities. More work is needed to complete the work in the 2018-2019 school year |



Teaching and Learning

Outlined below are achievements on programs and activities implemented to support excellence in teaching and professional development of our educators.

The Role of the Program Support Teacher

Priorities in the 2017-2018 school year:

The role of the PST will be clarified for all school staff.

Structures will be set up to maximize teacher/PST meetings and School Based Support Team Meetings.

Achieved results:

- All Dehcho Staff were provided with an overview of the role of the PST in schools at the regional Orientation in August 2017
- All schools were provided with the "Menu of Support" options for collaboration with the PST at the regional Orientation in August 2017
- All schools were provided with an outline of "PST meeting expectations" at the Regional Orientation in August 2017
- The Teachers Helping Teacher model of problem solving was reviewed with PSTs and expected to be used during School Based Support Team meetings.

Personal Development

Priorities in the 2017-2018 school year:

Three opportunities were to be arranged for students to meet with their age peers to develop traditional skills and explore career options. Grade 8 males were to meet in Ft Simpson to make drums and learn of the significance and protocols of the drum. The region's grade nine students would be invited to travel to Ft Smith for the Trades Awareness offered by Aurora College. Finally, students in grade ten across the region would attend the Victoria Island University's, Discovery Days.

Late in the school year, the DDEC trustees requested that a conference focusing on mental health be organized for students in grades 7 – 12 following a number of suicides in the region.

Achieved results:

- The Drum Making Workshop did not take place.
- 31 students attended the Trades Awareness Program part 1 in Fort Smith.
- 189/240 students in grades 7 12 in the Dehcho attended the Mental Health Conference.
- 93% (n=170) of students completing a conference evaluation felt that the conference provided valuable information to them.

Professional Learning Communities

Priorities in the 2017-2018 school year:

All Dehcho school staff will participate in the in-service on Professional Learning Communities (PLCs). Echo Dene and Deh Gah Schools will be the focus schools to participate in four additional training sessions to prepare to implement PLCs in 2018-19.

Achieved results:

- 91% (n=76) attended the in-service on PLCs
- A leadership team of principals, PSTs and Literacy Leaders participated in the follow-up in-service training. This decision was made at the initial inservice.
- 82% (n=28) attended all follow-up ins-services.

JK/K Curriculum Implementation

Priorities in the 2017-2018 school year:

Due to significant staff turnover, JK/K teachers require significant support to deliver the curriculum. In addition to attending the ECE in-service and ECE directed webinars (focused on topics specific to JK/K classrooms), staff will be provided support from the RISC and the PST in their respective schools.

Achieved results:

- JK/K teachers attended less than 50% of the JK/K webinars offered by ECE
- 50% of JK/K teachers (n= 8) attended the ECE in-service for Junior Kindergarten and Kindergarten implementation



Student Outcomes and Success

Outlined below are results on programs and activities implemented to support academic achievement and to improve student attendance.

Literacy - Building Teacher Capacity to Increase Student Literacy

Priorities in the 2017-2018 school year:

The purposes for the project were to extend and 'refresh' initiatives and growth from previous professional development to empower all teachers to respond to the range of student needs in classrooms. The goal was to prepare school leaders to build teacher capacity, skills, confidence in literacy instruction and assessment while empowering teachers to take an active role in developing a culture of literacy within their schools. In addition, teachers were asked to collaboratively and critically examine teacher and school practices to ensure that their actions will have a significant effect on student achievement. Teachers taking an active role in promoting literacy and powerful literacy instruction will ameliorate the effects of teacher and/or administrator turnover. The DDEC's Thomas Simpson School ws involved in Literacy in the Disciplines training during the 2016-17 and 2017-18 school years. Over the two years, six teachers participated in the training. It is anticipated that two teachers from Echo Dene School would participate in the training in the 2018-2019 school year. Teachers from the two schools would collaborate through the region's Literacy Leaders committee.

Improvement Goals:

- 1. Increase Dehcho student achievement in reading and writing.
- 2. Establish quality and consistent assessment practices.
- 3. Create collaborative networks at the regional, community and school levels

Achieved results:

1. Reading:

- 58% of students assessed have progressed at least one grade level in the past year. 41% of those assessed are at or above grade level.
- Although assessments are being administered more consistently, the challenge of using the assessments to guide instruction remains.
 Schools that have established teacher practices for using assessment data have experienced greater progress.

2. Dehcho Students Write" Writing Assessment:

 The percentage of students who met or exceeded instructional expectations in the following categories are provided below:

Content: 50% Organization: 46%, Word Choice: 52%

Voice: 46%

Conventions: 46% Sentence Fluency: 48%.

- The percentage of students participating in the assessment increased by 1%.
- Although data collection is improving, growth in the area of using data



to inform instruction is required.

- 3. Create Collaborative Networks
 - Literacy leaders (representatives from all schools) participated in PLC leadership planning and development.

[DDEC Attendance Plan]

Priorities in the 2017-2018 school year:

The DDEC did not have a regional plan for attendance. Individual schools have plans in place as part of their School Improvement Plan (SIP). Review of these plans and results do not show any significant improvement in attendance.

In the 2017-18 school year the Council will develop an attendance plan to be followed by all schools. Key elements to include:

- · Staff member to make contact re student absence
- Set a process time, method of contact
- Record sheet date, time, person contacted, reason for absence, follow-up
- · Principal review of students with less than 75% attendance
- Develop strategies to support students with less than 75% attendance, including counselling
- Support Plan developed to track strategies implemented to improve student attendance

Achieved results:

 9/9 schools are following up on student absences and tracking on a record sheet

Numeracy

Priorities in the 2017-2018 school year:

Results on Alberta Achievement Tests (AATs), Departmental Exams and classroom-based assessments indicated student achievement is declining in numeracy. Council staff will investigate best practices for establishing a numeracy initiative for the region. Initial actions will include: establishing a paseline, researching the literature on the issue, interviewing staff students and parents, and consulting with other NWT school districts on their work in the area of numeracy.

Achieved results:

- Council staff researched best practices in other NWT districts and other provinces to determine a starting point for a numeracy plan.
- Charles Yohin volunteered to research some identified best practices in math assessment in the 2018-19 school year.



Human Resources Management

School Staff Recruitment and Retention

The Dehcho Divisional Education Council is responsible for ensuring that schools are resourced to meet the priorities and needs of students. Tables below provide details on budgeted and actual General School, Inclusive Schooling, and Indigenous Language staff for the 2017-18 school year.

Table 3: Allocated and Budgeted Person Years for General School Staff.

| | | General School Staff | | | | | | | | | | |
|----------|-----------------------|-----------------------------------|-----------|-------------|-------------|------------|-------------------------|----------------|-------|--------------------------|-------|--|
| | | Regional Office Administration | Teachers* | Consultants | Secretaries | Custodians | Wellness Counsellors | Bus Drivers | Cooks | School Administration | Total | |
| | Regional Office | 3 | | 1 | 1 | | | | | | 5 | |
| ed | Echo Dene | | 8 | | .8 | 1.5 | | | | | 10.3 | |
| Budgeted | Deh Gáh | | 10 | | .8 | 1.5 | | | | | 12.3 | |
| Buc | Bompas | | 6 | | 1 | 2 | | | | | 9 | |
| | Thomas Simpson | | 8 | | .8 | 2 | | | | | 10.8 | |
| | Chief Julian Yendo | | 1.5 | | | .5 | | | | | 2 | |
| | Louie Norwegian | | 1 | | | .25 | | | | | 1.25 | |
| | Kakisa Lake | | 1 | | | 25 | | | | | 1.25 | |
| | Charles Yohin | | 1 | | | .5 | | | | | 1.5 | |
| | Charles Tetcho | | 2 | | | .25 | | | | | 2.25 | |
| | TOTAL | 3 | 38.5 | 1 | 4.4 | 8.75 | | | | | 55.65 | |

Note: *Teachers include NWTTA members who are classroom teachers, principals, assistant principals, etc.



Table 4: Budgeted and Actual Person Years for Inclusive Schooling and Indigenous Language Staff.

| School | | | | | | | | | anguage (AL) | | | | | |
|-----------------|----|--------------------|-----|-------------------------|-----|----------------|---|------------------|--------------|----------------|------|--------------|-------|--------------|
| | | onal IS linator | Sup | gram oport chers³ | _ | port stants | | lness sellors | | gnet lities | | al IS aff | | al AL aff |
| | B‡ | A** | В | Α | В | Α | В | Α | В | Α | В | A | В | A |
| Regional Office | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 2 | 1 | 2 | 1 |
| Echo Dene | 0 | 0 | 1 | 1 | .8 | 1.78 | 0 | .25 | 0 | 0 | 2.8 | 3.03 | 1 | 1.82 |
| Deh Gah | 0 | 0 | 2 | 1.17 | 3.2 | 2.2 | 0 | .25 | 0 | 0 | 5.2 | 3.62 | 1 | 2.02 |
| Thomas Simpson | 0 | 0 | 1 | 1 | 2.4 | 2.1 | 0 | .25 | 0 | 0 | 3.4 | 3.35 | 1 | 1.6 |
| Bompas | 0 | 0 | 1 | 1 | 2.4 | 1.03 | 0 | 0 | 0 | 0 | 3.4 | 2.03 | 1 | .81 |
| Louie Norwegian | 0 | 0 | 0 | .5 | 0 | .1 | 0 | .25 | 0 | 0 | 0 | .85 | 1 | .5 |
| Kakisa Lake | 0 | 0 | 0 | .5 | 0 | .13 | 0 | .25 | 0 | 0 | 0 | .88 | .5 | .5 |
| Charles Yohin | 0 | 0 | 0 | .5 | 0 | .08 | 0 | .25 | 0 | 0 | 0 | .83 | .75 | .5 |
| Charles Tetcho | 0 | 0 | .5 | .5 | .5 | .22 | 0 | .25 | 0 | 0 | .5 | .97 | .5 | .5 |
| Chief J Yendo | 0 | 0 | .5 | .5 | 0 | .3 | 0 | .25 | 0 | 0 | .5 | 1.05 | 2 | .5 |
| TOTAL | 1 | 1 | 6 | 6.67 | 9.3 | 7.94 | 1 | 2 | 0 | 0 | 17.8 | 17.6 1 | 10.75 | 8.75 |

Note: B+ - budgeted; A**- actual.

Table 5: Compliance of Program Support Teachers and Support Assistants staffing with the Ministerial Directive on Inclusive Schooling, by school.

| Program Support | Support Assistants | Where not in compliance: |
|-----------------|--------------------|--------------------------|
| | | |

³ Program Support Teachers contribute to the education of students with diverse needs by serving as a colleague, role model and coach for teachers with regards to inclusive instructional practices. In their daily/weekly work, PSTs are not focused on one specific curricular area, but support all student learning particular emphasis on supporting students on Student Support Plans or Individualized Education Plans. Government of Gouvernement des

Northwest Territories Territoires du Nord-Ouest

| | Teachers | | Reason(s) for noncompliance | Strategies used to mitigate effects of noncompliance |
|---|----------------|----------------|---|--|
| Echo Dene School | ☐ Compliant | ☐ Compliant | | |
| Deh Gah Elementary and Secondary School | ☐ Noncompliant | ☐ Noncompliant | Staffing decisions made previously. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
| Bompas Elementary School | Compliant | ☐ Noncompliant | Staffing decisions made previously. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
| Thomas Simpson Secondary School | ┌ Compliant | ☐ Noncompliant | Staffing decisions made previously. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
| Louis Norwegian School | ☐ Noncompliant | ☐ Noncompliant | Staffing decisions made previously. Small schools require additional and different support. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
| Kakisa Lake School | ☐ Noncompliant | □ Noncompliant | Staffing decisions made previously. Small schools require additional and different support. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
|] Charles Yohin School | □ Noncompliant | ☐ Noncompliant | Staffing decisions made previously. Small schools require additional and different support. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
| Charles Tetcho School | ┌ Compliant | ☐ Noncompliant | Staffing decisions made previously. Small schools require additional and different support. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |
| Chief Julian Yendo School | ┌ Compliant | □ Noncompliant | Staffing decisions made previously. Small schools require additional and different support. Staff in indeterminate positions. | Reduce numbers through attrition. Lay-off staff. |



Staffing Actions

Figure 44 below illustrates staffing actions for all education staff in the Dehcho Divisional Education Council for the 2017-18 school year. Hires include all staffing actions that result in education staff entering the Dehcho Divisional Education Council. Internal mobility includes all transfers that occur between DEAs within the Dehcho Divisional Education Council. Exits include all staffing actions that result in education staff leaving the Dehcho Divisional Education Council.



Figure 44: Education Staffing Actions.

Note: Education staff refers to principals, teachers, support assistants and program support teachers.

The departure of three teachers including a staff member who left the teaching profession, a retiree and a third unknown reason covered off the need to reduce teaching staff by two positions due to declining enrolment and left one vacancy that was filled by a transfer. The fourth vacancy occurred as a result of a termination. Considerable internal movement among Dehcho principals accounted for seven of the nine internal transfers. One principal transferred into a Program Support Teacher position. Three maternity leaves created vacancies filled by a transfer and two new hires. One teacher moved to a part-time position and a new hire filled the other half of that position. A termination late in the school year was not filled.

In the next year, an Itinerant Program Support Teacher will be hired to provide those services to schools in Nahanni Butte, Sambaa K'e and Kakisa. The staff allocation by formula is so small that a position cannot be staffed in the community. The superintendent and Council staff will continue to develop training and mentoring strategies to support staff to remain in the Dehcho and encourage staff to consider leadership positions within the district.

Completion of Staff Evaluations

All education staff is required to undergo evaluations as per Minister's *Direction on Evaluation and the Promotion of Professional Growth For Teachers in Northwest Territories Schools* (2004) and *Direction on Principal Growth and Evaluation in the Northwest Territories* (2012). Evaluations are important in developing individual staff growth plans. In the 2017-2018 school year, of education staff in the Dehcho Divisional Education Council (DDEC) underwent performance reviews. Table 6



Annual Report 2017-2018

shows details on the number of planned and actual evaluations of education staff who were in their evaluation year in 2017-2018.

Table 6: Education staff that underwent evaluations in 2017-2018 school year.

| Number of education staff in their evaluation year | Number of education staff in their evaluation year that underwent performance reviews | Completion Rate |
|--|--|-----------------|
| 30 | 17 | 17 / 30 |

The completion rate was greater than in previous year, but less than 100%. The DDEC was not compliant with the Minister's direction for evaluation of principals and teachers. In recent years the turnover of staff has required a high number of new staff to be evaluated under probation, a two-year process. There has been a conscious effort to improve in this area and the DDEC should be up to date within two years. This is an area the superintendent will monitor to ensure that evaluation plans are made before the end of September and reported on monthly by the principals.



Appendix A: Audited Financial Statements



Consolidated Financial Statements of

DEHCHO DIVISIONAL EDUCATION COUNCIL

June 30, 2018

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Financial Statements

June 30, 2018

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|--|--|----------------------------------|
| Management Responsibility for the Financial Statements | | 1 |
| Auditors' Report | | 2-3 |
| Operating Fund Consolidated Statement of Financial Position Consolidated Statement of Operations Consolidated Statement of Change in Net Assets (Debt) Consolidated Statement of Cash Flow Consolidated Details of Expenses | | 4 5 6 7 8 |
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MANAGEMENT DISCUSSION AND ANALYSIS

Introduction

The Management Discussion and Analysis (MD&A) is a go-forward responsibility of management and the Council Members to promote transparency and accountability.

Vision and Core Strategy

The Dehcho Divisional Education Council mission is to provide quality education based on the cultures of its students and partnerships with the communities it serves.

The vision and core strategy for the Dehcho Divisional Education include a variety of goals and objectives, which include:

- Promote excellence in student performance.
- Deliver school programs and activities that support the intellectual, physical, emotional, social, and spiritual development of students.
- Deliver school programs and activities in a manner that integrates traditional and contemporary education practices.
- Provide programs that result in completion of secondary school graduation requirements so that students can pursue post-secondary education, skills, training and/or employment.
- Involve students in identification of learning needs and planning school programs.
- Build partnerships with community and regional agencies to meet student needs and strengthen wellness.
- Provide training to trustees, other educational leaders in schools and communities so that they may effectively exercise their roles and responsibilities.
- Promote and encourage the wellness of educational personnel (Trustees, Council staff and school staffs).

Governance, Trustees and Key Management

Presently, the Council is represented by trustees from eight communities in the Dehcho region. The Council Members are as follows:

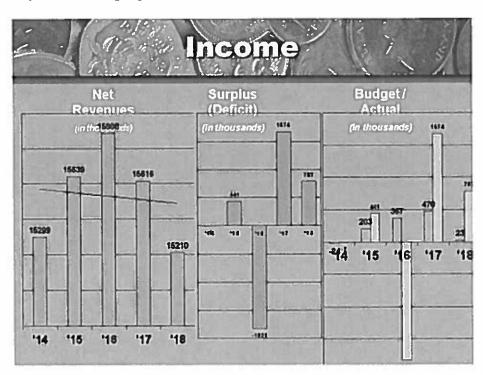
Fort Providence- Evelyn Sabourin

Fort Liard- Herbert Berreault

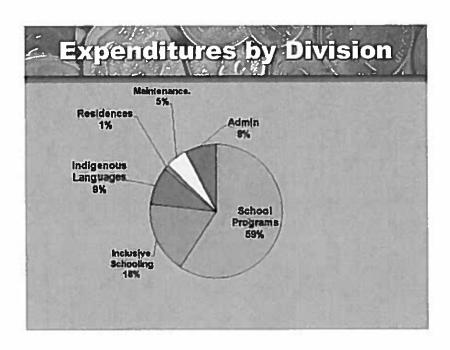
- · Fort Simpson- Renalyn Pascua-Matte- Chairperson
- · Jean Marie River- Yvonne Norwegian
- · Kakisa Lake- Anita Chicot
- · Trout Lake- Danna Auger
- Wrigley- Lisa Moses
- · Nahanni Butte- Jayne Konisenta

The management staff include Terry Jaffray, who performs the duties of the Superintendent during the fiscal year and was responsible for school operations and overall operations of the Council and David Fiebelkorn who manages the financial and business affairs of the Council.

Key Financial Highlights



Revenue has fluctuated over the past five years due to fluctuating enrollment but recently has seen steady declines for the past two years. Due to these factors, and a healthy accumulated surplus from earlier years, the Council has recorded offsetting deficits and surpluses over the past five years. Actual surpluses have been favorable over original budgets in four the past five years as Council tries to operate in the most financial responsible manner, taking advantage of cost saving measures wherever possible and maximizing other sources of income wherever possible. The exception to this trend was in 2016 where Senior Small Schools Secondary funding claw back due to decreased enrollment, larger than budgeted retirement and leave payouts, larger than funded personnel infrastructure costs all contributed to a much larger than budgeted deficit. During the current fiscal year, the Council recorded a favorable surplus for the second consecutive year, which offset the larger deficit recorded in 2016. Much of this surplus resulted from additional sources of outside funding as well as prudent fiscal management.



School programs continue to comprise the largest component of expenditures for the Council, with a strong emphasis on Inclusive Schooling and Aboriginal Language programs. The Council has constantly strived to maintain Administration cost at below 10% of total funding.

Total Student and Teacher Populations

| COMMUNITY | FORT SIMPSON Thomas Simpson | Bompas School | FORT PROVIDENCE Deh Gah School | JEAN MARIE RIVER Louie Norwegian | KAKISA LAKE <u>Kakisa L</u> <u>School</u> | SAMBAA KE Charles Tetcho School | WRIGLEY Chief J Yendo School | Echo Dene School | NAHANNI BUTTE Charles Yohin School | TOTAL |
|--|-----------------------------|------------------|--------------------------------|---|--|---------------------------------|------------------------------|------------------------|------------------------------------|-------|
| STUDENTS | | | | | | | | | | |
| Beginning of Year Enrollment | 97 | 101 | 126 | 5 | 9 | 23 | 21.5 | 106 | 5.5 | 494 |
| End of Year Enrollment | 98 | 105 | 122 | 4 | 9 | 23 | 21.0 | 106 | 5.5 | 493.5 |
| TOTAL BY DISTRICT EDUCATION AUTHOR (DEA) END OF YEAR | | 203 | i 122 | 4 | 9 | 23 | 21.0 | 106 | 5.5 | 493.5 |

TEACHING STAFF

| Beginning of Year Teachers | 8.5 | 6 | 11 | 1 | 1 | 2 | 1.5 | 8 | 1 | 40 |
|---|-----|------|----|---|---|---|-----|---|---|----|
| End of Year Teachers | 8.5 | 6 | 11 | 1 | 1 | 2 | 1.5 | 8 | 1 | 40 |
| TOTAL BY DISTRICT EDUCATION AUTHORITY (DEA) END OF YEAR | | 14.5 | 11 | 1 | 1 | 2 | 1.5 | 8 | 1 | 40 |

Operating Environment

The Dehcho Divisional Education Council has been strengthened by sound fiscal and operation management over its history. The Council has enjoyed consistency in key management positions which has allowed for solid financial and administrative decision making. It also has been fortunate in attracting and retaining personnel in key positions. It has developed strong partnership with local groups and organizations and has developed relationships that have benefited the Council and schools. In addition, Council development and training has been a key area of strength in recent years. The Council has experienced some turnover in Principal and teaching staff in recent years which has weakened the consistency in student learning and achievement. The Council sees opportunities in the Education Renewal and Innovation to offer more dynamic education initiatives throughout the region and, with its partnerships with local and First Nations, it has opportunities to improve and develop language and cultural emphasis in education. Declining enrollment and related funding reductions represent a significant risk as well as retention of senior staff members over the next several years.

Financial Conditions

During the fiscal year ending June 30, 2018, the Council budgeted for an operating surplus to maintain the accumulated surplus at a minimal amount. At the same time, it attempted to maintain a similar level of service in the schools and communities. In doing so, the Council budgeted for an annual surplus of \$22,513. During the year, the Council managed to incorporate several recoveries as well as prudent fiscal management, despite declining enrollment, to record a surplus of

\$787,305. When converted to cash flow working capital surplus, the amount of available surplus for future years is even more. This surplus for the 2018 year brought the overall accumulated book surplus up to \$820,626 after several years of declining enrollment and unexpected costs. The budget planned for 2018-19 of a small surplus again, as well as the current cash balance of \$3,924,935 eliminated any liquidity concerns as the Council continues to maintain cost controls in the current year, while contingent liabilities are not a risk to the Council's financial health. In addition, the Council has budgeted for a surplus of \$113,862 for the 2018-19 fiscal year in order to maintain the financial stability of the Council.

Surplus/(Deficit)

| | > | 2018 | 2017 |
|---|----|----------|-----------------|
| Operating surplus (deficit) before other item | \$ | 816,968 | \$ 1,676,910 |
| Other items - Payroll Expenses, refer to Note 17 | | (29,663) | (3,028) |
| Prior Year Funding Received | | _ | - |
| - | \$ | 787,305 | \$ 1,673,882 |
| Unfunded Items: | | · | , , |
| Change in employee leave and termination benefits | | 6,168 | 22,160 |
| (Increase)/Decrease in post-employment benefits | | 81,418 | (269,820) |
| Annual Surplus (Deficit) | \$ | 874,891 | \$ 1,426,222 |

| | | 2018 | 2017 |
|--|-------|-----------|-----------------|
| Accumulated Surplus (Deficit) | \$ | 820,626 | \$ 33,321 |
| Employee leave and termination benefit | | 47,641 | 41,564 |
| Post-employment benefits | n n = | 2,046,113 | 2,127,531 |
| Adjusted Accumulated Surplus (Deficit) | \$ | 2,914,380 | \$ 2,202,416 |

Summary and Outlook

During the past year, the Council was fortunate to add to the surplus from the prior year after recovering from a large deficit in 2016 to return the Council to previous accumulated surplus levels. Despite being affected by several unanticipated and unbudgeted cost and funding reductions due to declining enrollment which reduced its accumulated financial position in a period of declining or stagnant enrollment, the Council was able to combine some cost recoveries along with strong fiscal management to reverse the fiscal trend. It was able to be successful in continuing many new initiatives including distance learning courses, mental health support for small schools, resiliency programs, self-regulation and a new revitalized indigenous language program. Several programs such as literacy development and Council governance training and development continued. Moving forward, the Council's goals for the upcoming year are to increase student achievement through continuing to provide staff and Council training and to provide programs that

meet the needs of our 21st century learners and the goals of Education Renewal. Literacy, distance learning, self-regulation, and the Indigenous Language revitalization programs will continue. New initiatives include: programs and training for incumbent Language Teachers, disciplinary literacy training, autism training and programs and co-teaching. Finally, the Council plans to upgrade aging technology and provide ongoing training for education applications including PowerSchool.

MANAGEMENT RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Dehcho Divisional Education Council have been conducted within the statutory powers of the Education Body. The operations and administration of the Education Body as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Education Body Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment of the Government of the Northwest Territories.

The financial statements have been reported on by Ashton Chartered Accountants. The auditors' report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.

Sept 28/18
Sept 28/18
Date

Approved and confirmed on behalf of the Dehcho Divisional Education Council

Philippe Brulot

Superintendent

Dehcho Divisional Education Council

David Fiebelkom, CGA

Comptroller

Dehcho Divisional Education Council



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AUDITORS' REPORT

To the Minister of Education, Culture and Employment of the Government of the Northwest Territories:

Report on the Consolidated Financial Statements

We have audited the consolidated financial statements of the Dehcho Divisional Education Council, which comprise the consolidated statement of financial position as at June 30, 2018, and the consolidated statements of operations, changes in net financial assets (debt), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide the basis for our audit opinion.

Basis for Qualified Opinion

Salaries and related benefits paid to employees of the Education Body are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories audit. Our audit scope was limited as we did not audit the components of compensation and benefits expenditures and related balances. Accordingly we are not able to determine whether any adjustments might be necessary to compensation and benefit expenditures, payroll liabilities, employee future benefits, net financial resources and accumulated surplus/deficit as well as note disclosures associated with transactions and year-end balances related to compensation and benefits.

Audit Report to the Minister of Education, Culture and Employment of the Government of the Northwest Territories (continued)

Qualified Opinion

In our opinion, except for the matter described in the Basis for Qualified Opinion paragraph, these financial present fairly, in all material respects, the financial position of the Education Body as at June 30, 2018 and its financial performance and its cash flow for the year then ended in accordance with the Canadian public sector accounting standards.

Report on Other Legal and Regulator Requirements

We further report, in accordance with the Financial Administration Act, that, in our opinion, proper books of account have been kept by the Education Body, the consolidated financial statements are in agreement therewith, and the transactions that have come under our notice have, in all significant aspects, been within the statutory powers of the Education Body.

ASHTON

Chartered Accountants Business Advisors Hay River, NT September 28, 2018

DEHCHO DIVISIONAL. EDUCATION COUNCILConsolidated Statement of Financial Position

June 30, 2018

| | | 2018 | | *2017 |
|---|-----|-----------|----|-----------|
| FINANCIAL ASSETS | | | | |
| Cash and cash equivalents, Note 4 | \$ | 3,624,435 | \$ | 3,342,918 |
| Special purpose funds, Note 5 | | 300,400 | | 291,097 |
| Due from the Government of Canada, Note 13 | | • | | 56,801 |
| Accounts receivable, Note 8 | | 151,419 | | 97,828 |
| | \$ | 4,076,254 | \$ | 3,788,644 |
| LIABILITIES | | | | |
| Accounts payable and accrued liabilities, Note 10 | \$ | 46.626 | S | 61.173 |
| Payroll liabilities, Note 10 | Ψ | 909.040 | Ψ | 1,387,011 |
| Due to the Government of Canada, Note 13 | | - | | - |
| Deferred revenue, Note 11 | | 138,938 | | 73,883 |
| Post-employment benefits, Note 17 | | 2,046,113 | | 2,127,53 |
| Trust Liabilities, Note 18 | | 135,617 | | 136,182 |
| | | 3,276,334 | | 3,785,780 |
| Net Assets (Deficit) | \$ | 799,920 | \$ | 2,864 |
| NON-FINANCIAL ASSETS | | | | |
| Prepaid expenses, Note 20 | \$ | 20,706 | \$ | 30,457 |
| ACCUMULATED SURPLUS (DEFICIT) | \$ | 820,626 | \$ | 33,321 |
| Reclassified for comparative purposes | | | | · - |
| Represented by: | | | | |
| Accumulated Operating surplus (deficit) | | | _ | |
| Divisional Education Council | \$ | 464,920 | \$ | (250,90 |
| District Education Authorities | (6) | 355,706 | | 284,222 |
| | \$ | 820,626 | \$ | 33,32 |

Contractual obligations, Note 22 Contingencies, Note 23

Approved:

Chair

moto

Vice-chair

DEHCHO DIVISIONAL EDUCATION COUNCIL

Consolidated Statement of Operations

For the year ended June 30, 2018

| Revenue | | | | | | _ | |
|--|---|----|------------|----|------------|----|-------------|
| Revenue | | | | | | | |
| Covernment of the NWT ECE regular contribution \$13,852,674 \$13,816,950 \$14,449,482 Abortiginal languages contributions, Schedule B 73,000 335,000 73,000 French language programs, Schedule B 55,000 69,673 163,986 Total ECE contributions, Note 31 69,673 163,986 Total ECE contributions Note 31 69,673 163,986 Total ECE contributions Note 32 505,100 295,771 402,038 Total ECE contributions, Note 32 505,100 295,771 402,038 Total ECE contributions 14,485,774 14,517,394 15,158,506 Government of Canada contributions 60,324 103,534 14,485,774 14,577,718 15,262,040 14,485,774 14,577,718 15,262,040 Self-Generated Funds Rentals 36,000 42,800 25,460 Investment income 15,000 48,659 20,293 | | | 2010 | | 2010 | | 2011 |
| ECE regular contributions | | | | | | | |
| Abortginal languages contributions, Schedule B 73,000 55,000 -50,000 ECE other contributions, Note 31 13,980,674 14,221,623 14,766,468 69,873 183,986 Total ECE contributions 13,980,674 14,221,623 14,766,468 69,873 183,986 69,873 183,986 70 70 70 70 70 70 70 7 | | | | _ | | _ | |
| Franch language program, Schedule D 55,000 69,67 183,986 183,986 Total ECE contributions 13,980,674 14,221,622 14,766,468 GNWT other contributions, Note 32 505,100 295,771 402,038 Total GNWT 14,485,774 14,517,394 15,158,506 Government of Canada contributions 14,485,774 14,517,394 15,158,506 Government of Canada contributions | | \$ | | \$ | | \$ | |
| ECE other contributions, Note 31 | | | • | | 335,000 | | |
| Total ECE contributions | | | 55,000 | | | | |
| GNWT other contributions, Note 32 505,100 295,771 402,038 Total GNWT | ECE other contributions, Note 31 | | - | | | | |
| Total GNWT | Total ECE contributions | | 13,980,674 | | 14,221,623 | | 14,756,468 |
| Covernment of Canada contributions | GNWT other contributions, Note 32 | | 505,100 | | 295,771 | | 402,038 |
| Self-Generated Funds Rentals 36,000 42,800 25,460 Investment income 15,000 42,800 25,460 163,851 160,985 | Total GNWT | | 14,485,774 | | 14,517,394 | | 15,158,506 |
| Self-Generated Funds Rentals 36,000 42,800 25,460 Investment income 15,000 42,800 25,460 163,851 160,985 | Government of Canada contributions | | | | 60,324 | | 103,534 |
| Rentals | | | 14,485,774 | | | | |
| Rentals | 2. If Occasion I French | | | - | | | |
| Investment income | | | 36,000 | | 42,800 | | 25,460 |
| Contract and other 82,000 294,545 118,098 Education authority self-generated funds, Schedule H-1 - 147,167 145,662 GNWT contributions to Education Authorities, Schedule H-1 - 147,167 145,662 GNWT contributions to Education Authorities, Schedule H-1 - 246,353 190,492 4,618,774 15,210,075 15,616,383 Expenses Administration 1,106,178 1,103,488 1,077,082 School programs 9,692,134 8,522,987 8,107,699 Inclusive schooling 2,396,978 2,535,816 2,681,648 Student accommodation - 189,403 237,260 Operations and maintenance - 737,258 780,267 Aboriginal language/cultural programs 1,409,971 1,304,155 1,055,517 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: 20,251 816,968 1,676,910 Operating surplus (deficit) before other item 22,513 878,305 \$1,673,882 Accumulated surplus (de | · · · · · · · · · · · · · · · · · · · | | | | | | |
| Education authority self-generated funds, Schedule H-1 - 147,167 145,662 GNWT contributions to Education Authorities, Schedule H-1 - 99,186 44,830 Expenses - 246,353 190,492 Administration 1,106,178 1,103,488 1,077,082 School programs 9,692,134 8,522,987 8,107,699 Inclusive schooling 2,396,978 2,535,816 2,681,648 Student accommodation - 189,403 237,260 Operations and maintenance - 737,258 780,267 Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - - - - Operating surplus (deficit) \$ 22,513 \$ 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year \$ 33,321 (1,640,561) | | | | | • | | |
| Communication Communicatio | | | 133,000 | | 386,004 | | 163,851 |
| Communication Communicatio | Education authority and consented funds. Cabadula U 1 | | | | 447 467 | _ | 1/5 662 |
| Post-employment benefit recovery (expense), Note 17 Post-employment benefits Unamortized of the following: Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year Post-employment benefits Unamortized net actuarial (gain)/loss (Note 17) Post-employment benefits (gain (ga | | | - | | | | • |
| Expenses | GNW I contributions to Education Authorities, Schedule 11-1 | | | | | | |
| Expenses Administration 1,106,178 1,103,488 1,077,082 School programs 9,692,134 8,522,987 8,107,699 Inclusive schooling 2,396,978 2,535,816 2,681,648 Student accommodation - 189,403 237,260 Operations and maintenance - 737,258 780,267 Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - -29,663 -3,028 Payroll expense, Note 17 - - - Operating surplus (deficit), beginning of year 33,321 (1,640,561) Accumulated surplus (deficit), end of year \$820,626 \$33,321 *Reclassified for comparative purposes Accumulated surplus (deficit), end of year \$820,626 \$33,321 Accumulated surplus (deficit), end of year \$820,626 \$33,321 | | | 14 618 774 | | • | | |
| Administration 1,106,178 1,103,488 1,077,082 School programs 9,692,134 8,522,987 8,107,699 Inclusive schooling 2,396,978 2,535,816 2,681,648 Student accommodation - 189,403 237,260 Operations and maintenance - 737,258 780,267 Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - - - - Operating surplus (deficit) \$ 22,513 \$ 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year \$ 33,321 (1,640,561) * Reclassified for comparative purposes * 820,626 \$ 33,321 * Accumulated surplus (deficit) is comprised of the following: * 820,626 \$ 33,321 * Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | | | 14,010,114 | | 10,210,010 | | 10,010,000 |
| School programs 9,692,134 8,522,987 8,107,699 Inclusive schooling 2,396,978 2,535,816 2,681,648 Student accommodation - 189,403 237,260 Operations and maintenance - 737,258 780,267 Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - - - - Operating surplus (deficit) \$ 22,513 \$ 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year 33,321 (1,640,561) * Reclassified for comparative purposes * 820,626 33,321 * Reclassified for comparative purposes * 820,626 \$ 33,321 * Accumulated surplus (deficit) is comprised of the following: * 820,626 \$ 33,321 * Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | Expenses | | | | | | |
| Inclusive schooling | | | 1,106,178 | | 1,103,488 | | |
| Student accommodation - 189,403 237,260 Operations and maintenance 737,258 780,267 Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - | | | , . | | | | |
| Operations and maintenance - 737,258 780,267 Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 14,596,261 14,393,107 13,939,473 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - - - - Operating surplus (deficit) \$ 22,513 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year 33,321 (1,640,561) Accumulated surplus (deficit), end of year \$ 820,626 33,321 * Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: \$ 820,626 33,321 Accumulated surplus (deficit), end of year \$ 820,626 33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | | | 2,396,978 | | | | |
| Aboriginal language/cultural programs 1,400,971 1,304,155 1,055,517 14,596,261 14,393,107 13,939,473 Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 17 - -29,663 -3,028 Payroll expense, Note 17 - - - - Operating surplus (deficit) \$ 22,513 \$ 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year \$ 33,321 (1,640,561) Accumulated surplus (deficit), end of year \$ 820,626 \$ 33,321 * Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: \$ 820,626 \$ 33,321 Accumulated surplus (deficit), end of year \$ 820,626 \$ 33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | *· | | - | | | | |
| 14,596,261 14,393,107 13,939,473 | | | · | | • | | - |
| Operating surplus (deficit) before other item 22,513 816,968 1,676,910 Other item: Post-employment benefit recovery (expense), Note 1729,663 -3,028 Payroll expense, Note 17 Operating surplus (deficit) \$ 22,513 \$ 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year 33,321 (1,640,561) Accumulated surplus (deficit), end of year \$ 820,626 \$ 33,321 *Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year \$ 820,626 \$ 33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | Aboriginal language/cultural programs | | 1,400,971 | | 1,304,155 | | 1,055,517 |
| Other item: Post-employment benefit recovery (expense), Note 1729,663 -3,028 Payroll expense, Note 17 Operating surplus (deficit) \$ 22,513 \$ 787,305 \$ 1,673,882 Accumulated surplus (deficit), beginning of year 33,321 (1,640,561) Accumulated surplus (deficit), end of year \$ 820,626 \$ 33,321 *Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year \$ 820,626 \$ 33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | | | 14,596,261 | | 14,393,107 | | 13,939,473 |
| Post-employment benefit recovery (expense), Note 17 | Operating surplus (deficit) before other item | | 22,513 | | 816,968 | | 1,676,910 |
| Payroll expense, Note 17 | Other item: | | | | | | |
| Payroll expense, Note 17 | Post-employment benefit recovery (expense), Note 17 | | _ | | -29,663 | | -3.028 |
| Accumulated surplus (deficit), beginning of year 33,321 (1,640,561) Accumulated surplus (deficit), end of year \$820,626 \$33,321 *Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year \$820,626 \$33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | | | - | | • | | |
| Accumulated surplus (deficit), end of year \$820,626 \$33,321 *Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year \$820,626 \$33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | Operating surplus (deficit) | \$ | 22,513 | \$ | 787,305 | \$ | 1,673,882 |
| Accumulated surplus (deficit), end of year \$820,626 \$33,321 *Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year \$820,626 \$33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | Accumulated surplus (deficit), beginning of year | | | | 33.321 | | (1,640.561) |
| * Reclassified for comparative purposes Accumulated surplus (deficit) is comprised of the following: Accumulated surplus (deficit), end of year \$820,626 \$33,321 Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | | | | s | | \$ | |
| Accumulated surplus (deficit), end of year Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) \$ 820,626 \$ 33,321 | | | | | 020,020 | | 00,021 |
| Accumulated surplus (deficit), end of year Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) \$ 820,626 \$ 33,321 | | | | | | | |
| Post employment benefits Unamortized net actuarial (gain)/loss (Note 17) 999,870 613,521 | Accumulated surplus (deficit) is comprised of the following: | | | | | | |
| | | | | \$ | , | \$ | - |
| Revised accumulated surplus (deficit), end of the year \$ 1,820,496 \$ 646,842 | Post employment benefits Unamortized net actuarial (gain)/loss (Note 17 | 7) | | | 999,870 | | 613,521 |
| | Revised accumulated surplus (deficit), end of the year | _ | | \$ | 1,820,496 | \$ | 646,842 |

DEHCHO DIVISIONAL EDUCATION COUNCILConsolidated Statement of Change in Net Assets (Debt)

| | | 2018 | 2017 |
|---|-----|---------|-----------------|
| Operating Surplus (Deficit) | \$ | 787,305 | \$ 1,673,882 |
| Amortization of tangible assets | | - | - |
| Net change in prepaids | | 9,751 | (10,457) |
| (Increase) Decrease in net debt | ··· | 797,056 | 1,663,425 |
| Net assets (debt) beginning of the year | | 2,864 | (1,660,561) |
| Net assets (debt) end of year | \$ | 799,920 | \$ 2,864 |

DEHCHO DIVISIONAL EDUCATION COUNCIL Consolidated Statement of Cash Flow

| | | 2018 | | 2017 |
|--|----|----------------------|----|-------------|
| Operating Activities | | | | |
| Operating Surplus (Deficit) | \$ | 787,305 | \$ | 1,673,882 |
| Items not affecting cash: | | | | |
| Amortization | | • | | |
| | | • | | • |
| Changes in non-cash assets and liabilities | | | | |
| Decrease (Increase) in due from the Government of Canada | | 56,801 | | (56,801) |
| Decrease (increase) in trust assets | | - | | |
| Decrease (increase) in accounts receivable | | (53,591) | | 206,487 |
| Increase (decrease) in accounts payable | | (14,547) | | (3,867) |
| Increase (decrease) in payroll liabilities | | (477,971) | | (276,991) |
| Increase (decrease) in contributions repayable | | (-111,011) | | (2.0,001) |
| Increase (decrease) in due to the Government of Canada | | _ | | (4,897) |
| Increase (decrease) in deferred revenues | | 65,055 | | (22,567) |
| | | (81.418) | | (269,820) |
| Increase (decrease) in post-employment benefits | | | | |
| Increase (decrease) in trust liabilities | | (565) | | 102,563 |
| Decrease (increase) in prepaids | | 9,751 | | (10,457) |
| Cook are ideal by accepting topografica | | (496,485) 290,820 | | (336,350) |
| Cash provided by operating transactions | | 230,020 | | 1,337,532 |
| Financing Activities | | | | |
| Repayment of capital lease obligation | | • | | - |
| Proceeds from capital lease obligation | | - | | - |
| Cash provided by financing activities | | • | | • |
| Investing Activities | | | | |
| Disposition of portfolio investments | | - | | - |
| Acquisition of portfolio investments | | - | | - |
| Cash provided by investing transactions | | - | | - |
| Capital transactions | | | | |
| Acquisition of tangible capital assets | | _ | | _ |
| Proceeds of disposition of tangible capital assets | | - | | |
| Cash provided by capital transactions | | - | | _ |
| | | | | |
| Increase (Decrease) in cash and cash equivalents | | 290,820 | | 1,337,532 |
| Cash and cash equivalents, beginning of year | | 3,634,015 | | 2,296,483 |
| Cash and cash equivalents, end of year | \$ | 3,924,835 | \$ | 3,634,015 |
| Cash consists of : | | | | |
| Cash, Note 4 | \$ | 3,624,435 | \$ | 3,342,918 |
| Special purpose funds, Note 5 | Þ | 300,400 | Ψ | 291,097 |
| | \$ | 3,924,835 | \$ | 3,634,015 |
| — - | | -14-11-30 | _ | S144 -14 10 |

Notes to the Consolidated Financial Statements

June 30, 2018

Note 1. Dehcho Divisional Education Council

The Dehcho Divisional Education Council (formerly known as the Divisional Board of Education) was established on March 30, 1990. The Dehcho Division encompasses an area which includes the communities of Wrigley (Chief Julian Yendo School), Nahanni Butte (Charles Yohin School), Sambaa K'e (Charles Tetcho School), Fort Simpson (Bompas Elementary School and Thomas Simpson Secondary School), Fort Liard (Echo-Dene School), Fort Providence (Deh Gah Elementary and Secondary School), Jean Marie River (Louie Norwegian School) and Kakisa Lake (Territorial School - Kakisa Lake School).

The Education Body's purpose is to administer and manage the educational affairs of the Division in accordance with the Education Act and the Financial Administration Act of the Northwest Territories and the regulations of the Order establishing the Education Division.

Note 2. Summary of Significant Accounting Policies

(a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expenditure items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under this basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques, and short term highly liquid investments that are readily convertible to cash and with a date of 90 days or less from the date of acquisition.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash, accountable funds, due from the GNWT and other accounts receivable.

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, accrued salaries, deferred revenue, post-employment benefits and accountable funds.

Notes to the Consolidated Financial Statements

June 30, 2018

Note 2. Summary of Significant Accounting Policies (continued)

(c) Financial Instruments (continued)

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

(d) Non-Financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Education Body because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Education Body.

(e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the GNWT. The Minister grants to the Education Body the full occupancy and use of such facilities and equipment where required for the administration and delivery of education system programs. Capital assets with a value in excess of \$50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Capital assets with a value of less than \$50,000 are recorded as a current expenditure.

(f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occur that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are recognized as acquired or built.

Notes to the Consolidated Financial Statements

June 30, 2018

Note 2. Summary of Significant Accounting Policies (continued)

(f) Revenue Recognition - (Continued)

GNWT - Regular Contributions:

The regular contributions from the GNWT are determined by a funding formula and are received in monthly installments. The Education Body retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Other Contributions:

The Education Body follows the deferral method of accounting for other contributions. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Deferred Revenue:

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenditures are incurred.

Investment Income:

Investment income is recognized when received or receivable, if the amount can be reasonably estimated

Special Purpose Funds

School activity funds which are fully controlled by the Education Body with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefits.

Student activity funds which are controlled by students or parties other than the Education Body are not included even if custody of the funds is held by the Education Body.

(g) Budget Data

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees of each Education Body and the budget is legally adopted by a motion of the Board in accordance with Section 135(3) of the Education Act.

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k, I and m of the Education Act.

This annual budget includes estimates of revenues, expenditures and the net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget may be amended within a given fiscal year in accordance with Education Body policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the Minister approved budget for the school year.

Notes to the Consolidated Financial Statements

June 30, 2018

Note 2. Summary of Significant Accounting Policies (continued)

(h) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

(i) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Education Body are treated as expenditures during the year of acquisition and are not recorded on the statement of financial position.

(j) Payroll Liabilities

According to the Northwest Territories Teachers Association (NWTTA) and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th which provides for continued payment during the summer. GNWT Payroll for NWTTA starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31. Pay periods falling in July are therefore accrued.

The duties and compensation base for UNW School Year employees are scheduled to align with the academic year although actual start dates and durations vary by specific location and job function. Accordingly, the Education Body determines the start dates of their UNW employees and accrues the related payroll liability as appropriate.

All other staff are accrued to include earnings to June 30.

(k) Post-employment Benefits, Compensated Absences and Termination Benefits

Under the terms and conditions of employment, education board employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reasons for termination. Benefit entitlements are paid upon resignation, retirement or death of an employees. The expected cost of providing these benefits is recognized as employees render services. Termination benefits are recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides services, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternal and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

(I) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expenses. Transfers include grant and contributions and are recorded as expenses when the transfer is authorized and eligibility criteria have been met by the recipient.

Notes to the Consolidated Financial Statements

June 30, 2018

Note 3. Future Accounting Changes

Financial Instruments - Section PS 3450

PSAB has implemented changes to Section PS 3450, Financial instruments that outlines offsetting of financial assets and financial liabilities and the valuation of investments to be measured at fair value. These changes are to be applied on a go forward basis for all fiscal years beginning on or after April 1, 2019. The impact of the transition to these changes has not yet been determined.

Inter-entity Transactions - Section PS 3420

PSAB approved Section PS 3420, Inter-entity transactions. This section establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. The new standard is effective for fiscal years beginning on or after April 1, 2018. Earlier adoption is permitted. Management is currently assessing the impact of the standard.

Student Activity/Fiduciary Funds Policy

Student Activity/Fiduciary funds policy is currently under review by the GNWT - ECE for possible inclusion in Special Purpose Funds. At this time no formal directive has been released and, therefore management is unable to determine any impact that may exist on the financial statements.

Note 4. Cash and Cash Equivalents

| | 2018 | 2017 |
|--------------------------------|-------------------------|-----------|
| Cash Short term investments | \$ 3,624,435 \$ - | 3,342,918 |
| | \$ 3,624,435 \$ | 3,342,918 |

Note 5. Special Purpose Funds

Special purpose funds consist of account balances held by each of the individual District Education Authorities for which the Education Body has control of when and how the funds are disbursed.

| | _ | 2018 | 2017 |
|---|----|---------|---------------|
| Fort Simpson (Bompas Elementary/Thomas Simpson Secondary Schools) | \$ | 68,778 | \$ 48,978 |
| Fort Providence (Deh Gah Elementary/Secondary Schools) | | 57,437 | 98,450 |
| Fort Liard (Echo-Dene School) | | 40,938 | 30,684 |
| Jean Marie River (Louie Norwegian School) | | 15,093 | 12,768 |
| Wrigley (Chief Julian Yendo School) | | 80,682 | 64,448 |
| Nahanni Butte (Charles Yohin School) | | 24,508 | 22,855 |
| Sambaa K'e (Charles Tetcho School) | | 7,426 | 8,900 |
| Kakisa Lake (Territorial School - Kakisa Lake School) | | 5,538 | 4,014 |
| | \$ | 300,400 | \$ 291,097 |

Note 6. Restricted Assets - Nil Report

Note 7. Portfolio Investments - Nil Report

Notes to the Consolidated Financial Statements

June 30, 2018

| Note 8. | Accounts | e Rocaiv | abla |
|---------|----------|----------|------|
| | | | |

| | Receivables | AFDA | | Net | Net |
|---|-------------|---------|----|---------|---------------|
| | 2018 | 2018 | 3 | 2018 | 2017 |
| GNWT-ECE \$ | 22,571 | \$ - | \$ | 22,571 | \$ 24,498 |
| GNWT - MACA | 8,000 | - | | 8,000 | _ |
| GNWT - Finance | 6,606 | • | | 6,606 | 2,954 |
| GNWT - HSS | 12,500 | • | | 12,500 | 831 |
| GNWT - ITI | 9,661 | - | | 9,661 | - |
| Aurora College | 1,344 | • | | 1,344 | 10,620 |
| Commission Scolaire de Francophone | 300 | - | | 300 | • |
| Total Due from GNWT | 60,982 | - | | 60,982 | 38,903 |
| WSCC | _ | - | | _ | - |
| Other | 90,437 | | | 90,437 | 58,925 |
| Total receivables before amounts due from Government of Canada | 151,419 | - | | 151,419 | 97,828 |
| Government of Canada | • | • | | - | 56,801 |
| \$ | 151,419 | \$ • | \$ | 151,419 | \$ 154,629 |

Note 9. Inventories - Not Applicable

Note 10. Accounts Payable and Accrued Liabilities

| 2018 | 2017 | |
|---------------|---|---|
| \$ • | \$ | 294 |
| - | | - |
| 7,636 | | 55 |
| 38,990 | | 60,824 |
| 46,626 | | 61,173 |
| | | |
| 861,399 | | 1,345,447 |
| 47,641 | | 41,564 |
| 909,040 | | 1,387,011 |
| \$ 955,666 | \$ | 1,448,184 |
| | \$ - 7,636 38,990 46,626 861,399 47,641 909,040 | \$ - \$ - 7,636 38,990 46,626 861,399 47,641 909,040 |

Note 11. Deferred Revenue

| | | 2018 | 2017 |
|-----------------------------------|----|---------|-----------|
| GNWT - MACA | | | |
| Active After School | \$ | 15,300 | \$ 6,266 |
| Physical Literacy | | 38,638 | 4,675 |
| | | 53,938 | 10,941 |
| National Indian Brotherhood Trust | | | |
| Willow Lake Culture Camp | | • | 62,942 |
| Tides Canada Foundation | | | |
| NWT on the Land Collaborative | _ | 85,000 | <u> </u> |
| | \$ | 138,938 | \$ 73,883 |

Notes to the Consolidated Financial Statements

June 30, 2018

Note 12. Contribution Repayable - Nil Report

Note 13. Due From and To the Government of Canada

| | | 2018 | | 2017 | |
|----------------------------------|----|------|----|--------|--|
| Receivables | | | | | |
| Project - Youth Wellness Program | \$ | • | \$ | 56,801 | |
| Miscellaneous receivables | | - | | | |
| | \$ | • | \$ | 56,801 | |
| Payables | | | | | |
| Advances on projects | \$ | - | \$ | - | |
| Miscellaneous payables | | - | | - | |
| | s | - | \$ | - | |

Note 14. Capital Lease Obligations - Nil Report

Note 15. Pension - Not Applicable

Note 16. Long-term Debt - Nil Report

Note 17. Post-employment Benefits, Compensated Absences and Termination Benefits

The Education Body provides severance (resignation and retirement), removal and compensated absence (sick, special maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a deficit equal to the accrued post-employment benefits obligation.

Severance benefits are paid to the employees based on the types of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment, and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued by an external actuarial with the GNWT payroll valuations using the expected utilization methodology.

Compensated absence benefits generally accrue as employees render services and are paid upon the occurrence of an event resulting in eligibility for the benefits. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under the compensated absence benefits were valued by an external actuarial with the GNWT payroll valuations using the expected utilization methodology.

Notes to the Consolidated Financial Statements

June 30, 2018

Note 17. Post-employment Benefits, Compensated Absences and Termination Benefits (continued)

Valuation Results

The actuarial valuation was completed as at March 31, 2017. The effective date of the next actuarial valuation is March 31, 2020. The liabilities are actuarially determined as the present value of the accrued benefits at February 17, 2018 and the results extrapolated to June 30, 2018. The values presented below are for all the benefits under the Compensated Absences and Termination Benefits for the consolidated Government.

| | | Severance | Compensated | | 2017 |
|---|----|-------------|---------------|-----------------|-----------------|
| | | and removal | Absences | 2018 | Restated |
| Changes in Obligation | | | | | |
| Accrued benefit obligations beginning of the year | \$ | 1,268,500 | \$ 245,510 | \$ 1,514,010 | \$ 1,494,968 |
| Current period benefit cost | | 51,851 | 16,708 | 68,559 | 67,104 |
| Interest accrued | | 35,653 | 7,445 | 43,098 | 40,852 |
| Benefits payments | | (57,464) | (53,617) | (111,081) | (272,848) |
| Plan amendments | | - | • | - | - |
| Actuarial (gain)/loss | | (443,260) | (25,083) | (468,343) | 183,934 |
| Accrued benefit obligation, end of year | | 855,280 | 190,963 | 1,046,243 | 1,514,010 |
| Unamortized net actuarial gain | | 990,238 | 9,632 | 999,870 | 613,521 |
| Net future obligation | \$ | 1,845,518 | \$ 200,595 | \$ 2,046,113 | \$ 2,127,531 |
| Benefits Expense | | | | | |
| Currrent period benefit cost | \$ | 51,851 | \$ 16,708 | \$ 68,559 | \$ 67,104 |
| Interest cost | • | 35,653 | 7,445 | 43,098 | 40,852 |
| Plan amendments | | | • | • | - |
| Amortization of actuarial gains | | (83,510) | 1,516 | (81,994) | (104,928) |
| | \$ | 3,994 | \$ 25,669 | \$ 29,663 | \$ 3,028 |

The discount rate used to determine the accrued benefit obligation is an average of 3.3%. No inflation rate was applied. The expected payments during the next five fiscal years are:

| | <u></u> | Severance and removal | Compensated Absences | 2018 |
|------|---------|--------------------------|-------------------------|---------------|
| 2019 | \$ | 194,361 | \$ 33,373 | \$ 227,734 |
| 2020 | | 131,631 | 28,203 | 159,834 |
| 2021 | | 112,997 | 27,752 | 140,749 |
| 2022 | | 109,441 | 26,813 | 136,254 |
| 2023 | | 112,130 | 26,424 | 138,554 |
| | \$ | 660,560 | \$ 142,565 | \$ 803,125 |

Notes to the Consolidated Financial Statements

June 30, 2018

Note 18. Trust Assets and Liabilities under Administration

Superintendent's Association Fund: The balance is held on behalf of the Superintendent's Association. The fund increases by dues paid by Superintendents and funds are spent at the discretion of the Association.

Steve Rowan Memorial Scholarship Fund: The balance is held to provide scholarships to qualifying students.

Mercedes Benz Scholarship Fund: The balance is held to provide scholarships to qualifying students.

| | | 2018 | | 2017 |
|---------------------------------------|----|---------|----|---------|
| Superintendent Fund | \$ | 11,501 | \$ | 10,481 |
| Steve Rowan Memorial Scholarship Fund | | 111,970 | | 113,731 |
| Mercedes Benz Scholarship Fund | _ | 12,146 | | 11,970 |
| | S | 135.617 | S | 136,182 |

Note 19. Tangible Capital Asset - Nil Report

Note 20. Prepaid Expenses

| | 2018 | 2017 |
|---|---------------------|------------------------|
| CIBC Visa Deposit Prepaid service contracts | \$ 20,000 706 | \$ 20,000 10,457 |
| CIBC Visa Deposit | \$ 20,706 | \$ 30,457 |

Note 21. GNWT Assets Provided at No Cost

| | Cost | Accumulated Amortization | 2018 Net Book Value | 2018 Net Book Value |
|----------------------|------------------|-----------------------------|---------------------------|---------------------------|
| Buildings | | | | |
| Schools and colleges | \$ 28,010,625 | \$ 18,309,524 | \$ 9,701,101 | \$ 9,921,306 |
| Residences | 843,808 | 532,708 | 311,100 | 332,191 |
| Staff Housing | 287,453 | 216,374 | 71,079 | 78,263 |
| | \$ 29,141,886 | \$ 19,058,606 | \$ 10,083,280 | \$ 10,331,760 |

Note 22. Contractual Obligations

The Education Body has a contractual obligation for the lease of office equipment and with a contractor for the operation of the student accommodations. This commitment requires payments as shown below:

| | Expires in Fiscal Year* | 2019 | 2020 - 2021 | Total |
|--------------------|----------------------------|---------------|--------------|---------------|
| Equipment leases | 2021 | \$ 45,603 | \$ 55,569 | \$ 101,172 |
| Operational leases | 2018 | 133,126 | - | 133,126 |
| | | \$ 178,729 | \$ 55,569 | \$ 234,298 |

^{*} Refers to the last fiscal year of all agreements in that line category

Notes to the Consolidated Financial Statements

June 30, 2018

Note 23. Contingencies - Nil Report

Note 24. Related Parties

The Education Body is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Education Body enters into transactions with these entities in the normal course of operations. The Education Body is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, payroll services by the Department of Human Resources, internal audit services by the Department of Finance, and utility and maintenance by Public Works and Services.

Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are disclosed in this note:

| | | | | 2018 | | 2017 |
|---|---------|---------|----|-------------|----|-------------|
| Accounts payable, Note 10 | | | | | | |
| Government of the Northwest Territories | | | | | | |
| Human Resources | | | \$ | - | \$ | 294 |
| Other related parties | | | | | | |
| NWT Power Corporation | | | | • | | 3,000 |
| | | | \$ | | \$ | 3,294 |
| Payroll liabilities, Note 10 | | | | | | |
| Government of the Northwest Territories | | | \$ | 909,040 | \$ | 1,387,011 |
| Deferred Revenues, Note 11 | | | | | | |
| Government of the Northwest Territories | | | | | | |
| Municipal and Community Affairs | | | S | 53,938 | \$ | 10,941 |
| , | • | | | | ·* | |
| Accounts receivable, Note 8 | AR 2018 | AFDA | | Net AR 2018 | | Net AR 2017 |
| Government of the Northwest Territories | | | | | | |
| Education, Culture and Employment \$ | 22,571 | \$ • | \$ | 22,571 | \$ | 24,498 |
| Municipal and Community Affairs | 8,000 | - | | 8,000 | | - |
| Finance | 6,606 | - | | 6,606 | | 2,954 |
| Health & Social Services (DHSS) | 12,500 | - | | 12,500 | | 831 |
| Industry, Tourism and Investment (ITI) | 9,661 | - | | 9,661 | | - |
| Total GNWT | 59,338 | - | | 59,338 | | 28,283 |
| Other related parties | | | | | | |
| Aurora College | 1,344 | - | | 1,344 | | 10,620 |
| Commission Scolaire de Francophone | 300 | - | | 300 | | - |
| \$ | 60,982 | \$ - | \$ | 60,982 | \$ | 38,903 |

Notes to the Consolidated Financial Statements

June 30, 2018

Note 24. Related Parties (continued)

| | 2018 | 2017 |
|---|------------------|------------------|
| Revenues | | |
| Government of the Northwest Territories | | |
| ECE - Core contribution | \$ 13,816,950 | \$ 14,449,482 |
| ECE - Aboriginal language contributions, Schedule B | 335,000 | 73,000 |
| ECE - French language program, Schedule D | · - | 50,000 |
| ECE - other contributions, Note 31 | 69,673 | 183,986 |
| MACA - GNWT other Contributions, Note 32 | 240,695 | 347,636 |
| ITI - GNWT other Contributions, Note 32 | 16,636 | 40,200 |
| DHSS - GNWT other Contributions, Note 32 | 38,440 | 14,202 |
| GNWT contributions to Education Authorities, Schedule H-1 | 99,186 | 44.830 |
| Department of Finance - rent and custodian | 18,120 | 18,120 |
| Total GNWT | 14,634,700 | 15,221,456 |
| Other related parties | | |
| Aurora College | 33,921 | 33,921 |
| | \$ 14,668,621 | \$ 15,255,377 |

Note 25. Budget

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which may or may not include the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the Education Act.

The annual budget includes estimates of revenues and expenditures for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget figures presented are those approved by the Minister of Education, Culture and Employment on August 18, 2017 and have not been audited.

Note 26. Economic Dependence

The Dehcho District Education Council received its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that Dehcho District Education Council operations would be significantly affected.

Notes to the Consolidated Financial Statements

June 30, 2018

Note 27. Financial Instruments

The Education Body is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Education Body's risk exposure and concentration as of June 30, 2018.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Education Body has little exposure to credit risk as the majority of its revenues originate from government sources with strong credit worthiness.

Liquidity

Liquidity risk is the risk the Education Body will not be able to meet its obligations as they come due. The Education Body meets its liquidity requirements by preparing detailed cash budgets and having cash available on hand to meet its obligations.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk.

Currency risk

The Education Body deals exclusively in Canadian funds and therefore has no currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. The Education Body minimizes risk through its normal operating and financing activities and maintains cash in a general bank account with interest fixed at 1.0%.

Note 28. Expenses by Object

| | 2018 | 2018 | 2017 |
|---|------------------|------------------|------------------|
| | Budget | Actual | Actual |
| Compensation | \$ 12,559,119 | \$ 12,204,933 | \$ 12,219,308 |
| Professional/Technical Services | 30,000 | 31,291 | 27,133 |
| Postage/Communication | 105,000 | 148,360 | 89,322 |
| Utilities | 38,272 | - | 45,497 |
| Travel | 716,870 | 436,712 | 302,816 |
| Student Travel (Bussing) | 65,000 | 112,956 | 24,753 |
| Advertising/Printing/Publishing | 40,000 | 95,836 | 26,087 |
| Maintenance/Repair | 28,000 | 72,679 | 27,635 |
| Rentals/Leases | 63,000 | 59,969 | 52,604 |
| Other - Contracted Services | 221,000 | 303,746 | 316,794 |
| Materials, Supplies and Freight Amortization | 730,000 - | 926,625 | 807,524 |
| | \$ 14,596,261 | \$ 14,393,107 | \$ 13,939,473 |

Notes to the Consolidated Financial Statements

June 30, 2018

Note 29. Subsequent Events - Nil Report

Note 30. Comparative Figures

Some comparative figures have been reclassified to conform with current year's presentation.

Note 31. ECE Other Contributions

| | 2018 | 2017 |
|---|--------------|---------------|
| Distance education | \$ 39,673 | \$ 38,514 |
| Labour market agreement for persons with disabilities | 24,000 | - |
| Self regulation | 6,000 | 7,000 |
| Infrastructure funding | • | 138,472 |
| | \$ 69,673 | \$ 183,986 |

Note 32. GNWT Other Contributions

| | 2018 | 2017 |
|-----------------------------------|---------------|---------------|
| Municipal and Community Affairs | | |
| Sports and youth programs | \$ 21,929 | \$ 5,000 |
| Sport strategy | 127,140 | 127,140 |
| Children and youth resiliency | 13,363 | 36,136 |
| Active after school | 102,260 | 108,000 |
| Mental health youth conference | 9,000 | - |
| Other | 10,000 | 1,000 |
| Environment and Natural Resources | • | • |
| Take a kid trapping | 16,636 | 40,200 |
| Health and Social Services | | -• |
| Drop the pop | 13,440 | 14.202 |
| Youth conference | 25,000 | , |
| Deferred revenue - GNWT, opening | 10,941 | 81,301 |
| Deferred revenue - GNWT, closing | (53,938) | (10,941) |
| | \$ 295,771 | \$ 402,038 |

Note 33. Contingent Assets - Nil Report

Note 34. Contractual Rights - Nil Report

Consolidated Details of Expenses

| | | • " | ·- | | Opera | | | | | _ | |
|----------------------------------|-----------------|-----------------|---------|------------|---------|------|----------|----------------|-----------------|----|------------|
| | School | Inclusive | - | udent | | and | | | Aboriginal | | 201 |
| Function | Programs | Schooling | Accommo | ation | Mainter | ance | <u>A</u> | dministration | Languages | | Tota |
| Salaries | | | | | | | | | | | |
| Teachers' salaries | \$ 6,156,860 | \$ 1,014,776 | \$ | - 5 | \$ | - | \$ | - | \$ - | \$ | 7,171,636 |
| Instruction assistants | 33,289 | 1,069,622 | | - | | - | | - | 730,858 | | 1,833,769 |
| Non-instructional staff | 747,754 | 298,547 | | - | 659 | ,836 | | 632,908 | 201,570 | | 2,540,615 |
| Board/Trustee Honoraria | - | | | - | | - | | 60,424 | 107,449 | | 167,873 |
| | 6,937,903 | 2,382,945 | | - | 659 | ,836 | | 693,332 | 1,039,877 | | 11,713,893 |
| Employee Benefits | | | | | | | | | | | |
| Employee benefits and allowances | 204,148 | 122,239 | | - | 19 | ,128 | | 18,903 | 25,054 | | 389,472 |
| Leave and termination | 101,568 | - | | - | | - | - 1 | - | | | 101,568 |
| | 305,716 | 122,239 | | - | 19 | ,128 | | 18,903 | 25,054 | | 491,040 |
| Services Purchased/Contracted | | | | | | | | | | | |
| Professional/Technical Services | - | - | | - | | - | | 31,291 | - | | 31,291 |
| Postage/Communication | 103,988 | - | 1, | 280 | | - | | 43,092 | - | | 148,360 |
| Utilities | - | - | | - | | • | | - | - | | - |
| Travel | 228,832 | 26,116 | 22, | 38 | | • | | 97,225 | 62,001 | | 436,712 |
| Student Travel (Bussing) | 67,157 | - | | - | | - | | 45,799 | - | | 112,956 |
| Advertising/Printing/Publishing | 22,149 | _ | | - | | - | | 45,836 | 27,851 | | 95,836 |
| Maintenance/Repair | - | - | | - | 49 | ,295 | | 23,384 | - | | 72,679 |
| Rentals/Leases | 23,675 | - | | - | 5 | ,500 | | 26,548 | 4,246 | | 59,969 |
| Other - Contracted Services | 153,420 | - | 143, | 506 | 3 | ,499 | | 3,321 | - | | 303,746 |
| | 599,221 | 26,116 | 167, | 324 | 58 | ,294 | | 316,496 | 94,098 | | 1,261,549 |
| Materials, Supplies and Freight | | | | | | | | | | | |
| Materials | 663,616 | 4,516 | 21, | 958 | | - | | 74,757 | 135,680 | | 900,527 |
| Freight | 16,531 | | | 21 | | | | - | 9,446 | | 26,098 |
| | 680,147 | 4,516 | 22, | 79 | | - | | 74 <u>,757</u> | 145,126 | | 926,625 |
| Contributions and Transfers | | | | | | | | | | | |
| Transfers | • | | | - | | - | | - | - | | • |
| Amortization | | - | | - | | - | | - | | | |
| Total | \$ 8,522,987 | \$ 2,535,816 | \$ 189, | 103 5 | 737 | ,258 | \$ | 1,103,488 | \$ 1,304,155 | \$ | 14,393,107 |

Aboriginal Language and Cultural-Based Education Expenses

For the year ended June 30, 2018

Schedule A

| | | | Teaching/ | | | School Activities and Integrated | |
|--------------------------------------|---------------|----|-----------|--------------|----|----------------------------------|-----------|
| | Student | | Learning | Professional | | Community | 2018 |
| | Instruction | | Resources | Development | | Programs | Total |
| Salaries | | | | | | | |
| ALCBE teachers | \$ - | \$ | - | \$ - | \$ | - \$ | - |
| Language consultants | 123,059 | | - | - | | - | 123,059 |
| Instruction assistants | 730,858 | | - | - | | - | 730,858 |
| Non-instructional staff | - | | - | - | | • | - |
| Honoraria | - | | 29,293 | - | | - | 29,293 |
| Elders in schools | - | | - | - | | 78,156 | 78,156 |
| | 853,917 | | 29,293 | - | | 78,156 | 961,366 |
| Employee Benefits | | | | | | | |
| Employee benefits and allowances | 25,054 | | - | - | | • | 25,054 |
| | 25,054 | | - | - | | - | 25,054 |
| Services Purchased/Contracted | | | | | | | |
| Professional services | _ | | _ | - | | | _ |
| Travel | _ | | 71.868 | | | _ | 71,868 |
| Student transportation | _ | | • | - | | | |
| Advertising, printing and publishing | - | | 27,851 | _ | | _ | 27,851 |
| Maintenance and repairs | - | | | | | | - |
| Rentals and leases | - | | 4,246 | _ | | _ | 4,246 |
| Other contracted services | - | | • | - | | 107,403 | 107,403 |
| | - | | 103,965 | - | | 107,403 | 211,368 |
| Materials, Supplies and Freight | | | | | | | |
| Materials | | | 138,140 | | | | 138,140 |
| Freight | - | | 9,446 | - | | - | 9,446 |
| | - | | 147,586 | | | - | 147,586 |
| Total | \$ 878,971 | s | 280,844 | \$ - | s | 185,559 \$ | 1,345,374 |

Aboriginal Languages (contributions)

For the year ended June 30, 2018

Schedule B

| | • | 1, 2017 to h 31, 2018 | • | • | | Total Fiscal Year 2017/2018 |
|-----------------------------------|-----|--------------------------|-----|-----------|-----|-----------------------------------|
| Revenue | | | | | | |
| Funding received | \$ | 335,000 | \$ | - | \$ | 335,000 |
| Expenditure | | | | | | |
| Salaries | | 46,042 | | 47,388 | | 93,430 |
| Other O & M | | 98,485 | | 155,371 | | 253,856 |
| | | 144,527 | | 202,759 | | 347,286 |
| Surplus (Deficit), March 31, 2018 | \$_ | 190,473 | • | | | |
| Surplus (Deficit), June 30, 2018 | | | \$_ | (202,759) | | |
| Surplus (Deficit) - Total | | | | | \$_ | (12,286) |

Inclusive Schooling Expenses

For the year ended June 30, 2018

Schedule C

| | General Inclusive | Staff | Assistive | Magnet | |
|--------------------------------------|--------------------------|--------------|------------|------------|-----------------|
| Function | Schooling | Development | Technology | Facilities | Total |
| | | | | | |
| Salaries | | | | | |
| Regional Coordinator | \$ 298,547 | \$ - | \$ - | \$ - | \$ 298,547 |
| Program Support Teachers | 1,014,776 | - | - | - | 1,014,776 |
| Support Assistants | 1,069,622 | - | - | - | 1,069,622 |
| Honoraria | - | - | | | - |
| | 2,382,945 | - | | - | 2,382,945 |
| Employee Benefits | | | | | |
| Employee benefits and allowances | 122,239 | - | | - | 122,239 |
| | 122,239 | - | - | - | 122,239 |
| Services Purchased/Contracted | | | | | |
| Professional and technical services | _ | _ | - | _ | - |
| Travel | 1,900 | 24,216 | 197 | - | 26,116 |
| Student transportation | -,,,,,, | | - | _ | - |
| Advertising, printing and publishing | _ | _ | - | - | - |
| Maintenance and repairs | _ | - | _ | - | _ |
| Rentals and leases | <u></u> | - | _ | - | _ |
| Other contracted services | - | • | - | - | - |
| | 1,900 | 24,216 | - | - | 26,116 |
| Materials, Supplies and Freight | | | | | |
| Materials | 4,516 | _ | - | _ | 4,516 |
| Freight | - | | | - | - |
| | 4,516 | - | • | - | 4,516 |
| Total | \$ 2,511,600 | \$ 24,216 | \$ _ | \$ - | \$ 2,535,816 |

French Language Program

For the year ended June 30, 2018

Schedule D

| | ntributions m GNWT July 1 to June 30 | mmitment m Dehcho July 1 to June 30 | Expenses July 1 to June 30 | Over/Under Funding |
|--|---|--|----------------------------------|-----------------------|
| Special projects: Core French 1-12 (salary) | \$ 50,000 | \$ 76,897 | \$ 126,897 | \$ - |

^{**}In the 2018 fiscal year, the Council had to repay the 2017 French Language contribution of \$50,000 to the GNWT due to ineligible expenses. This has resulted in net revenues from the GNWT for the French Language Program of \$nil for the 2018 fiscal year.

Northern Distance Learning

For the year ended June 30, 2018

Schedule E

| | Budget | Fort Liard | | Total | March 31 | June 30 | Tota |
|-----------------------------------|--------------|--------------|----|--------|--------------|----------------|-------------|
| venue | | | | | | | |
| Education, Culture and Employment | \$ 39,673 | \$ 39,673 | \$ | 39,673 | \$ 39,673 | \$ - | \$ 39,67 |
| Other | - | | | - | | - | • |
| | 39,673 | 39,673 | | 39,673 | 39,673 | • | 39,67 |
| penses | | | | | | | |
| Salaries/Wages | | | | | | | |
| Instructional Staff | - | - | | • | - | - | - |
| Teachers | 25,000 | 25,615 | | 25,615 | 20,409 | 5,206 | 25,61 |
| On-site support person | - | - | | • | - | - | |
| Non-Instructional Staff | - | - | | • | - | - | - |
| Moodle (Online strategy) | | - | | - | - | - | • |
| DL Coordinator | - | - | | - | 2 | - | |
| PD - online learning field | _ | - | | - | 2 | - | |
| Other | - | <u>_</u> | | - | • | | |
| Services Purchased/Contracted | | | | | | | |
| Network | 14,673 | 14,673 | | 14,673 | - | 14,673 | 14,67 |
| Travel | - | - | | • | - | - | |
| Coordinator travel | - | - | | - | - | - | |
| Professional Development | - | - | | - | = | _ | |
| Communication | _ | - | | - | - | - | |
| In-service release | - | - | | - | 7. | * | |
| Other | - | 5 | | - | - | - | |
| IT support | - | • | | - | - | - | |
| Materials, Supplies and Freight | | | | | | | |
| Computer Equipment | - | - | | - | - | - | , |
| Document cameras | - | - | | - | - | - | • |
| Phone | - | - | | - | 17 | - | |
| Laptop | - | | | - | - | - | |
| Video (Monopad) | - | - | | • | 7. | * | |
| Wireless adapters and splitter | 8 | - | | - | - | - | |
| Freight | - | - | | - | - | - | |
| Other | - | - | | - | - | • | |
| Total expenses | 39,673 | 40,288 | | 40,288 | 20,409 | 19,879 | 40,28 |
| t surplus/(deficit) | \$ - | \$ (615) | s | (615) | \$ 19,264 | \$ (19,879) | \$ (6 |

Student Success Initiative Projects

For the year ended June 30, 2018

Schedule F

| | | 2018 | | 2017 |
|--|----|--------|----|------------|
| Revenue | | | | |
| GNWT - Education, Culture & Employment | \$ | 55,000 | \$ | 55,000 |
| NWT Teachers Association | * | 39,889 | * | 11,853 |
| | | | | |
| · | | 94,889 | | 66,853 |
| Expenditure | | | | |
| Salaries and wages | | | | |
| Facilitator fees | | - | | 6,318 |
| Substitute teacher wages | | - | | 2,908 |
| Staff | | 45,000 | | 45,000 |
| Travel | | • | | ., |
| Facilitator travel | | - | | - |
| Airfare | | 11,141 | | 4,128 |
| Staff travel | | 9,637 | | 3,796 |
| Accommodations | | • | | · <u>-</u> |
| Per diems | | - | | - |
| Other expenses | | - | | - |
| Student resources | | | | |
| Room rental | | - | | - |
| Refreshments | | - | | - |
| Resources | | 29,111 | | 4,703 |
| Stationary printing | | • | | - |
| | | 94,889 | | 66,853 |
| Surplus (Deficit) | \$ | - | \$ | - |

Statement of Council Operations and Financial Position (Non-Consolidated)

Schedule G-1

| | | 2018 | | 2018 | | 2017 |
|---|----|------------|----|------------------|----|-------------|
| | | Budget | | Actual | | Actual |
| Revenue | | | | | | |
| Government of the NWT | | | | | | |
| ECE regular contributions | \$ | 13,852,674 | \$ | 13,816,950 | \$ | 14,449,482 |
| Aboriginal languages contribution, Schedule B | • | 73,000 | • | 335,000 | • | 73,000 |
| French language instruction, Schedule D | | 55,000 | | , <u>-</u> | | 50,000 |
| ECE other contributions, Note 33 | | - | | 69,673 | | 183,986 |
| | | 13,980,674 | | 14,221,623 | | 14,756,468 |
| GNWT - other contributions | | 505,100 | | 295,771 | | 402,038 |
| Government of Canada contributions | | - | | 60,324 | • | 103,534 |
| Call Canada Evada | | · • | | | | |
| Self-Generated Funds Rentals | | 36,000 | | 42,800 | | 25,460 |
| Investment income | | 15,000 | | 42,600 48,659 | | 20,293 |
| Contract and other | | 82,000 | | 294,545 | | 118,098 |
| Sommat and state | | 133,000 | | 386,004 | | 163,851 |
| | | 14,618,774 | | 14,963,722 | | 15,425,891 |
| | | | | | | |
| Expenditure | | | | | | |
| School programs | | 9,692,134 | | 8,378,175 | | 8,218,824 |
| Inclusive schooling | | 2,396,978 | | 2,535,816 | | 2,681,648 |
| Student accommodations | | - | | 189,403 | | 237,260 |
| Operations and maintenance | | | | 729,360 | | 774,138 |
| Administration | | 1,106,178 | | 1,040,110 | | 930,438 |
| Aboriginal languages | | 1,400,971 | | 1,345,374 | | 971,984 |
| | | 14,596,261 | | 14,218,238 | | 13,814,292 |
| Excess of Revenue over Expenditure before other items | \$ | 22,513 | \$ | 745,484 | \$ | 1,611,599 |
| Other Items: | | | | | | |
| Post-employment benefit recovery (expense), Note 17 Payroll Expenses, Note 17 | | | | (29,663) | | (3,028) |
| Excess (Deficiency) of Revenue over Expenditure | | | \$ | 715,821 | \$ | 1,608,571 |
| Accumulated surplus (deficit), beginning of year | | | | (250,901) | | (1,859,472) |
| Accumulated surplus (deficit), end of year | | <u> </u> | \$ | 464,920 | \$ | (250,901) |
| reconstructed outplus (delicity, end of Joan | | | Ψ | 707,020 | Ψ | (200,001) |

Detaits of Council Expenses (Non-Consolidated)

For the year ended June 30, 2018

Schedule G-2

| | School | Inclusive | Student | | | Abonginal | 2018 | 2018 | *201 |
|----------------------------------|--------------|--------------|---------------|---------------|----------------|--------------|---------------|---------------|---------------|
| Function | Programs | Schooling | Accommodation | n Maintenance | Administration | Languages | Total | Budget | Tota |
| Salaries | | | | | | | | | |
| Teachers' salaries | \$ 6,259,146 | \$ 1,014,776 | \$ - | \$ - | \$ - | * | \$ 7,273,922 | \$ 7,110,587 | \$ 8,062,925 |
| Instruction Assistant | - | 1,069,622 | - | - | - | 730,858 | 1,800,480 | 1,213,355 | 2,326,767 |
| Non Instructional Staff | 641,490 | 298,547 | - | 651,938 | 614,966 | 123,059 | 2,330,000 | 3,666,956 | 2,761,743 |
| Board/Trustee Honoraria | • | • | | - | 25,225 | 107,449 | 132,674 | 86,000 | 21,375 |
| | 6,900,636 | 2,382,945 | | 651,938 | 640,191 | 961,366 | 11,537,076 | 12,076,898 | 13,172,810 |
| Employee Benefits | | | | | | | | | |
| Employee benefits and allowances | 203,335 | 122,239 | - | 19,128 | 18,903 | 25,054 | 388,659 | 262,221 | 302,473 |
| Leave and termination | 101,568 | - | - | - | - | | 101,568 | 220,000 | 619,855 |
| | 304,903 | 122,239 | - | 19,128 | 18,903 | 25,054 | 490,227 | 482,221 | 922,328 |
| Services Purchased/Contracted | | | | | | | | | |
| Professional/Technical Services | - | - | • | - | 31,291 | - | 31,291 | 30,000 | 28,665 |
| Postage/Communication | 103,988 | - | 1,280 | - | 43,366 | | 148,634 | 105,000 | 104,645 |
| Utilities | - | - | - | - | - | - | • | 38,272 | 32,896 |
| Travel | 358,096 | 26,116 | 22,538 | - | 96,765 | 71,868 | 575,383 | 716,870 | 413,153 |
| Student Travel (Bussing) | 46,500 | - | - | - | - | - | 46,500 | 65,000 | 54,262 |
| Advertising/Printing/Publishing | 22,149 | - | - | • | 45,836 | 27,851 | 95,836 | 40,000 | 35,289 |
| Maintenance/Repair | • | - | - | 49,295 | 23,506 | - | 72,801 | 28,000 | 26,491 |
| Rentals/Leases | 23,675 | - | - | 5,500 | 24,755 | 4,246 | 58,176 | 63,000 | 62,339 |
| Other - Contracted Services | | - | 143,506 | 3,499 | - | - | 147,005 | 221,000 | 214,722 |
| | 554,408 | 26,116 | 167,324 | 58,294 | 265,519 | 103,965 | 1,175,626 | 1,307,142 | 972,462 |
| Materiats, Supplies and Freight | | | | | | | | | |
| Materials | 601,097 | 4,516 | 21,958 | - | 17,722 | 138,140 | 783,433 | 700,000 | 718,844 |
| Freight | 17,131 | - | 121 | | | 9,446 | 26,698 | 30,000 | 31,651 |
| | 618,228 | 4,516 | 22,079 | | 17,722 | 147,586 | 810,131 | 730,000 | 750,495 |
| Contributions and Transfers | | | | | | | | | |
| Transfers to DEA | - | - | • | - | 97,775 | 107,403 | 205,178 | • | 209,249 |
| Amortization | _ | - | | - | - | | | • | |
| Total | \$ 8,378,175 | \$ 2,535,816 | \$ 189,403 | \$ 729,360 | \$ 1,040,110 | \$ 1,345,374 | \$ 14,218,238 | \$ 14,596,261 | \$ 16,027,344 |

District Education Authority Operations Summary Non-Consolidated For the year ended June 30, 2018

Schedule H-1

| | | Fort Simpson | | Fort Providence | | Fort Liard | | Jean Marie River | | Wrigley | | Nahanni Butte | | Sambaa K'e | | Kakisa Lake | Total |
|---|----|-----------------|----|--------------------|----|---------------|----|------------------------|----|---------|----|------------------|----|---------------|----|----------------|---------------|
| Revenue | | | | | | | | | | | | | | | | | |
| Operating contributions from Divisional Council | \$ | 48,572 | \$ | 45,367 | \$ | 27,928 | \$ | 15,835 | \$ | 18,865 | \$ | 15,932 | \$ | 16,840 | \$ | 15,839 | \$ 205,178 |
| Other contributions from Divisional Council | | 60,956 | | 318,959 | | 46,755 | | 10,078 | | - | | - | | 9,298 | | 12,578 | 458,624 |
| Contributions from GNWT | | 7,950 | | 84,236 | | - | | - | | - | | - | | • | | 7,000 | 99,186 |
| Self-generated funds | | 92,833 | | 32,038 | | 1,388 | | 1,525 | | 13,926 | | - | | 3,420 | | 2,037 | 147,167 |
| | | 210,311 | | 480,600 | | 76,071 | | 27,438 | | 32,791 | | 15,932 | | 29,558 | | <u>37,</u> 454 | 910,155 |
| Expenditure | | | | | | | | | | | | | | | | | |
| Administration | | 71,323 | | 45,115 | | 7,895 | | 10,863 | | 4,418 | | 885 | | 15,416 | | 18,794 | 174,709 |
| School programs | | 112,606 | | 330,528 | | 45,881 | | 13,217 | | 12,139 | | 12,434 | | 780 | | 16,438 | 544,023 |
| Inclusive schooling | | - | | - | | - | | - | | - | | • | | - | | - | - |
| Student accommodations | | - | | - | | - | | - | | - | | - | | - | | • | - |
| Operations and maintenance | | - | | - | | - | | - | | - | | - | | 7,898 | | - | 7,898 |
| Aboriginal language/cultural programs | | 8,580 | | 83,028 | | 11,764 | | 1,033 | | - | | • | | 6,938 | | 698 | 112,041 |
| | | 192,509 | | 458,671 | | 65,540 | | 25,113 | | 16,557 | | 13,319 | | 31,032 | | 35,930 | 838,671 |
| Excess (Deficiency) of Revenue over Expenditure | | 17,802 | | 21,929 | | 10,531 | | 2,325 | | 16,234 | | 2,613 | | (1,474) | | 1,524 | 71,484 |
| Accumulated surplus, beginning of year | | 43,340 | | 98,450 | | 30,407 | | 12,768 | | 64,448 | | 21,895 | | 8,900 | | 4,014 | 284,222 |
| Accumulated surplus, end of year | \$ | 61,142 | \$ | 120,379 | \$ | 40,938 | \$ | 15,093 | \$ | 80,682 | \$ | 24,508 | \$ | 7,426 | \$ | 5,538 | \$ 355,706 |
| Composition of Ending Accumulated Surplus | | | | | | | | | | | | | | | | | |
| Cash | S | 68.778 | \$ | 57,437 | \$ | 40,938 | S | 15.093 | \$ | 80.682 | \$ | 24,508 | \$ | 7,426 | \$ | 5,538 | \$ 300,400 |
| Accounts receivable | • | | • | 62,942 | • | - | * | - | • | - | • | • | • | - | • | - | 62,942 |
| Accounts payable | | (7,636) | | | | - | | - | | - | | - | | - | | - | (7,636) |
| | \$ | 61,142 | \$ | 120,379 | \$ | 40,938 | \$ | 15,093 | \$ | 80,682 | \$ | 24,508 | \$ | 7,426 | \$ | 5,538 | \$ 355,706 |

Details of DEA Expenses Summary Non-Consolidated For the year ended June 30, 2018

Schedule H-2

| | | | _ | | Operations | | | | |
|----------------------------------|---------------|--------|-------|---------------|-------------|----------------|------|------------|--------|
| | School | Inclu | | Student | and | | | Aboriginal | |
| Function | Programs | School | oling | Accommodation | Maintenance | Administration | วก | Languages | Tot |
| Salaries | | | | | | | | | |
| Teachers' Salaries | \$ 891 | \$ | - | \$ - | \$ - | \$ | - \$ | - | \$ 89 |
| Instruction Assistant | 33,289 | | - | - | - | | - | • | 33,28 |
| Non-instructional Staff | 106,264 | | - | | 7,898 | 26,78 | | 95,930 | 236,87 |
| Board/Trustee Honorarium | _ | | - | - | - | 35,19 | 9 | - | 35,199 |
| | 140,444 | | - | | 7,898 | 61,98 | 6 | 95,930 | 306,25 |
| Employee Benefits | | | | | | | | | |
| Employee Benefits and Allowances | 813 | | _ | - | - | | - | - | 81: |
| Leave and Termination | | | - | | - | | | - | |
| | 813 | - | - | | - | | - | - | 81: |
| Services Purchased/Contracted | | | | | | | | | |
| Professional/Technical Services | - | | - | - | - | | - | - | |
| Postage/Communication | - | | - | - | - | | - | - | |
| Utilities | - | | - | - | - | | - | - | |
| Travel | 619 | | - | - | - | 46 | - | 1,483 | 2,56 |
| Student Travel (Bussing) | 67,157 | | - | - | - | 45,79 | 9 | - | 112,95 |
| Advertising/Printing/Publishing | - | | - | - | ~ | | - | - | |
| Maintenance/Repair | - | | - | - | - | 81 | _ | - | 810 |
| Rentals/Leases | - | | - | | • | 1,79 | 3 | - | 1,79 |
| Other - Contracted Services | 153,420 | | - | • | 2 | 6,82 | 0 | | 160,24 |
| | 221,196 | | | _ | - | 55,68 | 8 | 1,483 | 278,36 |
| Materials/Supplies/Freight | | | | | | | | | |
| Materials | 181,570 | | - | - | - | 57,03 | 5 | 14,628 | 253,23 |
| Freight | | | - | • | - | | - | _ | |
| | 181,570 | | - | - | • | 57,03 | 5 | 14,628 | 253,23 |
| Total | \$ 544,023 | \$ | - | \$ - | \$ 7,898 | \$ 174,70 | 9 \$ | 112,041 | 838,67 |

FORT SIMPSON

District Education Authority Statement of Operations - Non-Consolidated

| | 2018 | | 2018 | | 2017 |
|---------------------------------------|--------------|----|---------|----|----------|
| | Budget | | Actual | | Actual |
| Revenues | | | | | |
| Contributions from Divisional Council | \$ 48,572 | \$ | 48,572 | \$ | 50,442 |
| Other - Dehcho DEC | · <u>-</u> | | 60,956 | | 37,320 |
| Other - Contributions from GNWT | - | | 7,950 | | 4,330 |
| Other | - | | 92,833 | | 90,978 |
| | 48,572 | | 210,311 | | 183,070 |
| Expenses | | | | | |
| Administration | 12,500 | | 71,323 | | 72,714 |
| School programs | 32,072 | | 112,606 | | 108,672 |
| Inclusive schooling | - | | - | | - |
| Student accommodations | - | | - | | - |
| Operations and maintenance | - | | - | | - |
| Aboriginal language/cultural programs | 4,000 | | 8,580 | | 20,831 |
| | \$ 48,572 | | 192,509 | | 202,217 |
| Surplus (Deficit) | - | | 17,802 | | (19,147) |
| Opening equity | | | 43,340 | | 62,487 |
| Closing equity | | \$ | 61,142 | \$ | 43,340 |
| Composition of Closing Equity | | | | | |
| Cash | | \$ | 68,778 | \$ | 48,978 |
| Accounts receivable | | • | | Ť | 500 |
| Accounts payable | | | (7,636) | | (6,138) |
| · • | | \$ | 61,142 | \$ | 43,340 |

FORT SIMPSON

District Education Authority
Details of Expenses - Non-Consolidated

| | School | Inclusive | Student | Operations & Maintenance | Administration | Aboriginal | Total |
|---------------------------------|------------------|-----------|---------------|--------------------------|----------------|------------|------------|
| Function | Programs | Schooling | Accommodation | Walliterance | Authinstrauori | Languages | 10(2) |
| Salaries | | | | | | | |
| Teachers' Salaries | \$ - \$ | - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Instruction Assistant | 33,289 | - | - | - | - | - | 33,289 |
| Non Instructional Staff | • | - | • | - | 3,119 | 8,336 | 11,455 |
| Board/Trustee Honoraria | | | - | • | 5,913 | •_ | 5,913 |
| | 33,289 | | - | | 9,032 | 8,336 | 50,657 |
| Employee Benefits | | | | | | | |
| Employee Benefits/Allowances | 813 | _ | - | _ | | - | 813 |
| Leave and Termination Benefits | - | - | - | - | | - | - |
| | 813 | - | | - | | - | 813 |
| Services Purchased/Contracted | | | | | | | |
| Professional/Technical Services | _ | - | | - | - | - | • |
| Postage/Communication | - | - | | - | | 15 | - |
| Utilities | - | - | - | - | - | - | - |
| Travel | - | - | | - | - | - | - |
| Student Travel (Bussing) | 63,471 | - | - | - | 45,799 | - | 109,270 |
| Advertising/Printing/Publishing | - | | - | - | • | - | - |
| Maintenance/Repair | - | - | _ | - | - | - | - |
| Rentals/Leases | - | - | - | - | - | - | • |
| Other - Contracted Services | 9,901 | | • | <u>-</u> | 4,090 | - | 13,991 |
| | 73,372 | • | - | • | 49,889 | - | 123,261 |
| Materials/Supplies/Freight | | | | | | | |
| Materials | 5,132 | - | - | - | 12,402 | 244 | 17,778 |
| Freight | - | - | | - | | - | _ |
| | 5,132 | _ | • | _ | 12,402 | 244 | 17,778 |
| Total | \$ 112,606 \$ | - | \$ - | \$ - | \$ 71,323 | \$ 8,580 | \$ 192,509 |

FORT PROVIDENCE

District Education Authority Statement of Operations - Non-Consolidated

| | 2018 | 2018 | 2017 |
|---------------------------------------|--------------|---------------|--------------|
| | Budget | Actual | Actual |
| Revenue | | | |
| Contributions from Divisional Council | \$ 45,367 | \$ 45,367 | \$ 45,862 |
| Other - Dehcho DEC | - | 318,959 | 258,279 |
| Other - Contributions from GNWT | - | 84,236 | 40,500 |
| Other | _ | 32,038 | 24,229 |
| | 45,367 | 480,600 | 368,870 |
| Expenses | | | |
| Administration | 21,275 | 45,115 | 29,108 |
| School programs | 22,092 | 330,528 | 248,658 |
| Inclusive schooling | - | - | - |
| Student accommodations | - | - | - |
| Operations and maintenance | - | - | 40.004 |
| Aboriginal language/cultural programs | 2,000 | 83,028 | 40,081 |
| | 45,367 | 458,671 | 317,847 |
| Surplus (Deficit) | - | 21,929 | 51,023 |
| Opening equity | | 98,450 | 47,427 |
| Closing equity | | \$ 120,379 | \$ 98,450 |
| Composition of Closing Equity | | | |
| Cash | | \$ 57,437 | \$ 98,450 |
| Accounts receivable | | 62,942 | • |
| Accounts payable | 66 | - | • |
| | | \$ 120,379 | \$ 98,450 |
| | | | |

FORT PROVIDENCE

District Education Authority
Details of Expenses - Non-Consolidated

| . | School | Inclusive | | Student | Operations & | | 1_1_aat | Aboriginal | T |
|---------------------------------|---------------|-----------|-------|----------|--------------|----|--------------|--------------|---------------|
| Function | Programs | Schooling | Accom | modation | Maintenance | Ad | ministration | Languages | Total |
| Salaries | | | | | | | | | |
| Teachers' Salaries | \$ 891 | \$ | - \$ | - | \$ - | \$ | - | \$ - | \$ 891 |
| Instruction Assistant | - | | - | - | • | | - | - | - |
| Non Instructional Staff | 104,746 | | • | - | - | | 2,798 | 71,137 | 178,681 |
| Board/Trustee Honoraria | - | | • | - | - | | 4,696 | | 4,696 |
| | 105,637 | | | | • | | 7,494 | 71,137 | 184,268 |
| Employee Benefits | | | | | | | | | |
| Employee Benefits/Allowances | - | | | - | - | | - | - | - |
| Leave and Termination Benefits | - | | - | | - | | _ | | |
| | - | | • | • | | | | - | |
| Services Purchased/Contracted | | | | | | | | | |
| Professional/Technical Services | - | 19 | e e | - | _ | | | - | |
| Postage/Communication | - | | • | - | • | | - | - | - |
| Utilities | - | | | - | - | | _ | - | |
| Travel | _ | | | | - | | - | 1,483 | 1,483 |
| Student Travel (Bussing) | 3,686 | - | | - | - | | - | - | 3,686 |
| Advertising/Printing/Publishing | - | | • | - | - | | - | - | - |
| Maintenance/Repair | - | 59 | | - | • | | 516 | - | 516 |
| Rentals/Leases | - | | • | | • | | 293 | - | 293 |
| Other - Contracted Services | 79,501 | | - | - | - | | 60 | | 79,561 |
| | 83,187 | | | - | • | | 869 | 1,483 | 85,539 |
| Materials/Supplies/Freight | | | | | | | | | |
| Materials | 141,704 | | | 9.50 | | | 36,752 | 10,408 | 188,864 |
| Freight | | | | • | - | | - | | - |
| | 141,704 | | • | . 7 | - | | 36,752 | 10,408 | 188,864 |
| l'otal | \$ 330,528 | \$ | · \$ | | \$ - | \$ | 45,115 | \$ 83,028 | \$ 458,671 |

FORT LIARD

District Education Authority Statement of Operations - Non-Consolidated

| Revenue | | 2018 | 2018 | 2017 |
|---|---------------------------------------|-----------------|------------|--------|
| Contributions from Divisional Council Other - Dehcho DEC 27,928 27,928 28,533 Other - Dehcho DEC - 46,755 47,781 Other - Contributions from GNWT - - - Other - 1,388 - Cother - 1,388 - Expenses - 1,388 - Administration 9,250 7,895 10,532 School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable - - - Account | | Budget | Actual | Actual |
| Other - Dehcho DEC Other - Contributions from GNWT - 46,755 - 47,781 - Other - Contributions from GNWT - - - Other 1,388 - 27,928 76,071 76,314 Expenses - - - Administration 9,250 7,895 10,532 School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Cash Accounts receivable Accounts payable \$ 40,938 \$ 30,684 - - - - - - - - | Revenue | | | |
| Other - Contributions from GNWT - <t< td=""><td>Contributions from Divisional Council</td><td>\$ 27,928 \$</td><td>27,928 \$</td><td>28,533</td></t<> | Contributions from Divisional Council | \$ 27,928 \$ | 27,928 \$ | 28,533 |
| Other - 1,388 - 27,928 76,071 76,314 Expenses - - Administration 9,250 7,895 10,532 School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity 30,407 6,756 Composition of Closing Equity \$40,938 30,684 Accounts receivable \$40,938 30,684 Accounts payable - - - | Other - Dehcho DEC | - | 46,755 | 47,781 |
| Expenses Administration 9,250 7,895 10,532 School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity - 10,531 23,651 Closing equity 30,407 6,756 Composition of Closing Equity \$40,938 30,407 Cash \$40,938 30,684 Accounts receivable - - - Accounts payable - (277) | Other - Contributions from GNWT | - | - | - |
| Expenses | Other | • | 1,388 | |
| Administration 9,250 7,895 10,532 School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable - - Accounts payable - (277) | | 27,928 | 76,071 | 76,314 |
| Administration 9,250 7,895 10,532 School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable - - Accounts payable - (277) | Eynenses | | | |
| School programs 16,678 45,881 23,542 Inclusive Schooling - - - School accommodations - - - Operations and maintenance - - - - Aboriginal language/cultural programs 2,000 11,764 18,589 Surplus (Deficit) - 10,531 23,651 Opening equity - 10,531 23,651 Closing equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Cash \$ 40,938 \$ 30,684 Accounts receivable - - - - Accounts payable - - (277) | • | 9.250 | 7.895 | 10.532 |
| Inclusive Schooling | · · · · · · · · · · · · · · · · · · · | • | • | - |
| School accommodations - | | - | - | |
| Aboriginal language/cultural programs 2,000 11,764 18,589 27,928 65,540 52,663 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable - - Accounts payable - (277) | | - | - | _ |
| Aboriginal language/cultural programs 2,000 11,764 18,589 27,928 65,540 52,663 Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable - - Accounts payable - (277) | Operations and maintenance | - | -, | - |
| Surplus (Deficit) - 10,531 23,651 Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable Accounts payable - (277) | • | 2,000 | 11,764 | 18,589 |
| Opening equity 30,407 6,756 Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable - - Accounts payable - (277) | | 27,928 | 65,540 | 52,663 |
| Closing equity \$ 40,938 \$ 30,407 Composition of Closing Equity \$ 40,938 \$ 30,684 Accounts receivable (277) | Surplus (Deficit) | - | 10,531 | 23,651 |
| Composition of Closing Equity Cash \$ 40,938 \$ 30,684 Accounts receivable Accounts payable - (277) | Opening equity | | 30,407 | 6,756 |
| Cash \$ 40,938 \$ 30,684 Accounts receivable - Accounts payable - (277) | Closing equity | \$ | 40,938 \$ | 30,407 |
| Cash \$ 40,938 \$ 30,684 Accounts receivable - Accounts payable - (277) | Composition of Closing Equity | | | |
| Accounts receivable (277) | · · · · · · · · · · · · · · · · · · · | \$ | 40.938 \$ | 30.684 |
| | | • | , <u>-</u> | - |
| 40.938 30.407 | | | - | (277) |
| | | | 40,938 | 30,407 |

FORT LIARD

District Education Authority
Details of Expenses - Non-Consolidated

| | School | | Inclusive | Student | | Operations & | 8 -41-1-441 | Aboriginal | Tota |
|---------------------------------|--------------|----|-----------|---------------|----|--------------|----------------|------------|-----------|
| Function | Programs | - | Schooling | Accommodation | | Maintenance | Administration | Languages | TOLE |
| Salaries | | | | | | | | | |
| Teachers' Salaries | \$ - | \$ | - | \$ - | \$ | - : | - | \$ - | \$ |
| Instruction Assistant | - | | - | - | | - | - | - | |
| Non Instructional Staff | 1,518 | | - | - | | - | | 9,175 | 10,693 |
| Board/Trustee Honoraria | - | | - | - | | • | 4,132 | • | 4,13 |
| | 1,518 | | • | | | - | 4,132 | 9,175 | 14,82 |
| Employee Benefits | | | | | | | | | |
| Employee Benefits/Allowances | - | | - | - | | | - | - | |
| Leave and Termination Benefits | - | | _ | - | | | - | - | |
| | - | | - | | 3 | | - | | |
| Services Purchased/Contracted | | | | | | | | | |
| Professional/Technical Services | - | | - | - | | | - | - | |
| Postage/Communication | - | | - | - | | | • | - | |
| Utilities | • | | - | 8.7 | | - | 17.0 | - | |
| Travel | - | | - | - | | - | - | - | |
| Student Transportation | - | | - | - | | - | - | - | |
| Advertising/Printing/Publishing | - | | | | | | - | - | |
| Maintenance/Repair | - | | - | • | | - | 27 | - | |
| Rentals/Leases | - | | - | | | - | - | - | |
| Other - Contracted Services | 19,533 | | - | | | 252 | 126 | • | 19,65 |
| | 19,533 | | • | | | - | 126 | - | 19,659 |
| Materials/Supplies/Freight | | | | | | | | | |
| Materials | 24,830 | | - | | | - | 3,637 | 2,589 | 31,050 |
| Freight | • | | _ | | | ** | • | | · |
| | 24,830 | | • | | | - | 3,637 | 2,589 | 31,050 |
| Total | \$ 45,881 | \$ | - | \$ - | \$ | - ; | 7,895 | \$ 11,764 | \$ 65,540 |

JEAN MARIE RIVER

District Education Authority Statement of Operations - Non-Consolidated

| | | 2018 | 2018 | 2017 |
|---------------------------------------|----------|-----------|-----------|--------|
| | | Budget | Actual | Actual |
| Revenues | | | | |
| Contributions from Divisional Council | \$ | 15,835 \$ | 15,835 \$ | 15,725 |
| Other - Dehcho DEC | * | - | 10,078 | 21,322 |
| Other - Contributions from GNWT | | - | • | - |
| Other | | - | 1,525 | - |
| | | 15,835 | 27,438 | 37,047 |
| Expenses | | | | |
| Administration | | 10,950 | 10,863 | 8,426 |
| School programs | | 2,885 | 13,217 | 19,077 |
| Inclusive schooling | | _ | _ | - |
| Student accommodations | | - | - | - |
| Operations and maintenance | | - | - | - |
| Aboriginal language/cultural programs | | 2,000 | 1,033 | 4,640 |
| | \$ | 15,835 | 25,113 | 32,143 |
| Surplus (Deficit) | | - | 2,325 | 4,904 |
| Opening equity | | | 12,768 | 7,864 |
| Closing equity | | \$ | 15,093 \$ | 12,768 |
| Composition of Closing Equity | | | | |
| Cash | | \$ | 15,093 \$ | 12,768 |
| Accounts receivable | | • | • | - |
| Accounts payable | | | - | |
| - | <u> </u> | | 15,093 | 12,768 |

JEAN MARIE RIVER

District Education Authority
Details of Expenses - Non-Consolidated

| | | School | Inclusive | Student | Operations & | | Aboriginal | T-1- |
|---------------------------------|----|-----------|-----------|---------------|--------------|----------------|------------|-----------|
| unction | | Programs | Schooling | Accommodation | Maintenance | Administration | Languages | Tota |
| Salaries | | | | | | | | |
| Teachers' Salaries | \$ | - \$ | - | \$ - | \$ - : | \$- | \$ - | \$ |
| Instruction Assistant | | - | - | 1.0 | • | - | - | |
| Non Instructional Staff | | - | - | - | - | 1,225 | 1,033 | 2,25 |
| Board/Trustee Honoraria | | - | - | ,4 | • | 6,210 | • | 6,210 |
| | | | - | | • | 7,435 | 1,033 | 8,46 |
| Employee Benefits | | | | | | | | |
| Employee Benefits/Allowances | | - | - | • | - | - | - | |
| Leave and Termination Benefits | | - | | • | | - | - | |
| | | _ | • | | • | - | • | |
| Services Purchased/Contracted | | | | | | | | |
| Professional/Technical Services | | • | - | - | - | - | • | |
| Postage/Communication | | - | - | | • | - | - | |
| Utilities | | - | - | - | - | - | - | |
| Travel | | 619 | - | | - | 460 | - | 1,079 |
| Student Travel (Bussing) | | - | - | | - | - | • | |
| Advertising/Printing/Publishing | | - | - | 12 | - | - | - | |
| Maintenance/Repair | | - | - | • | - | 300 | - | 300 |
| Rentals/Leases | | - | - | • | - | 1,500 | - | 1,500 |
| Other - Contracted Services | | 12,598 | - | - | • | 811 | | 13,40 |
| | | 13,217 | _ | - | • | 3,071 | | 16,28 |
| Aaterials/Supplies/Freight | | | | | | | | |
| Materials | | • | - | | • | 357 | - | 357 |
| Freight | | - | - | 1.7 | | - | - | |
| | | • | | - | | 357 | - | 357 |
| - Total | s | 13,217 \$ | - | \$ - | \$ | \$ 10,863 | \$ 1,033 | \$ 25,113 |

WRIGLEY

District Education Authority Statement of Operations - Non-Consolidated

| | 2018 | | 2018 | | 2017 |
|---------------------------------------|--------------|----|--------|----------------|-----------|
| | Budget | | Actual | | Actual |
| Revenue | | | | | |
| Contributions from Divisional Council | \$ 18,865 | \$ | 18,865 | \$ | 18,645 |
| Other - Dehcho DEC | - | | - | | 5,000 |
| Other - Contributions from GNWT | - | | - | | - |
| Other | - | | 13,926 | | 22,810 |
| | 18,865 | | 32,791 | | 46,455 |
| Expenses | | | | | |
| Administration | 12,050 | | 4,418 | | 4,369 |
| School programs | 4,815 | | 12,139 | | 34,584 |
| Inclusive schooling | - | | - | | - |
| Student accomodations | - | | - | | - |
| Operations and maintenance | - | | - | | - |
| Aboriginal language/cultural programs | 2,000 | | | | - |
| | 18,865 | | 16,557 | 8 9 7 4 8 2 \$ | 38,953 |
| Surplus (Deficit) | - | | 16,234 | | 7,502 |
| Opening equity | | | 64,448 | | 56,946 |
| Closing equity | | \$ | 80,682 | \$ | 64,448 |
| Composition of Closing Equity | | | | | |
| Cash | | S | 80,682 | s | 64,448 |
| Accounts receivable | | • | - | * | 9-1,-1-10 |
| Accounts payable | | | _ | | _ |
| | | \$ | 80,682 | \$ | 64,448 |

WRIGLEY

District Education Authority
Details of Expenses - Non-Consolidated

| | | | | Operations | | | |
|---------------------------------|-----------------|-----------|---------------|-------------|----------------|--------------|--------|
| | School | Inclusive | Student | and | | Aboriginal | |
| Function | Programs | Schooling | Accommodation | Maintenance | Administration | Languages | Total |
| Salaries | | | | | | | |
| Teachers' Salaries | \$ - \$ | _ | \$ - | \$ - | \$ - : | \$ - \$ | - |
| Instruction Assistant | - | - | • | • | - | - | - |
| Non Instructional Staff | - | - | - | - | - | - | - |
| Board/Trustee Honoraria | - | | - | - | 4,146 | - | 4,146 |
| | | | - | <u>-</u> | 4,146 | • | 4,146 |
| Employee Benefits | | | | | | | |
| Employee Benefits/Allowances | _ | - | | - | - | - | - |
| Leave and Termination Benefits | • | - | | - | • | <u>-</u> | |
| | - | - | | - | 525 | - | |
| Services Purchased/Contracted | | | | V. | | | |
| Professional/Technical Services | _ | _ | - | | - | - | - |
| Postage/Communication | - | | - | - | | • | - |
| Utilities | | - | | - | • | - | - |
| Travel | | - | - | - | • | • | - |
| Student Travel (Bussing) | • | - | - | - | • | • | - |
| Advertising/Printing/Publishing | - | - | - | - | - | • | - |
| Maintenance/Repair | | - | | - | | • | - |
| Rentals/Leases | • | | | - | - | _ | - |
| Other - Contracted Services | 12,139 | - | - | | 272 | • | 12,411 |
| | 12,139 | - | | • | 272 | - | 12,411 |
| Materials/Supplies/Freight | | | | | | | |
| Materials | - | - | | • | • | - | - |
| Freight | - | - | • | • | | <u>-</u> | - |
| | - | - | - | - | • | - | _ |
| Total | \$ 12,139 \$ | | \$ - | \$ - | \$ 4,418 | \$ - \$ | 16,557 |

NAHANNI BUTTE

District Education Authority Statement of Operations - Non-Consolidated

| | 2018 | 2018 | 2017 |
|---------------------------------------|-----------------|-----------|--------|
| | Budget | Actual | Actual |
| Revenues | | | |
| Contributions from Divisional Council | \$ 15,932 \$ | 15,932 \$ | 16,152 |
| Other - Dehcho DEC | - | - | - |
| Other - Contributions from GNWT | - | - | - |
| Other | _ | | |
| | 15,932 | 15,932 | 16,152 |
| Expenses | | | |
| Administration | 10,950 | 885 | 2,104 |
| School programs | 2,982 | 12,434 | 14,864 |
| Inclusive schooling | • | - | - |
| Student accommodations | - | - | - |
| Operations and maintenance | - | - | - |
| Aboriginal language/cultural programs | 2,000 | - | - |
| | 15,932 | 13,319 | 16,968 |
| Surplus (Deficit) | - | 2,613 | (816) |
| Opening equity | W | 21,895 | 22,711 |
| Closing equity | \$ | 24,508 \$ | 21,895 |
| Composition of Closing Equity | | | |
| Cash | \$ | 24,508 \$ | 22,855 |
| Accounts receivable | | - | - |
| Accounts payable | | - | (960) |
| | \$ | 24,508 \$ | 21,895 |

NAHANNI BUTTE

District Education Authority
Details of Expenses - Non-Consolidated

| | School | Inclusive | Student | | Operations & Maintenance | Administration | Aboriginal | Total |
|---------------------------------|-----------------|-----------|---------------|-----|--------------------------|----------------|------------|-----------|
| Function | Programs | Schooling | Accommodation | | Maintenance | Administration | Languages | 10(2) |
| Salaries | | | | | | | | |
| Teachers' Salaries | \$ - \$ | - | \$ - | \$ | (2) | \$ - | \$ - | \$ - |
| Instruction Assistant | - | - | - | | | • | - | - |
| Non Instructional Staff | - | - | | | - | - | • | |
| Board/Trustee Honoraria | - | - | • | | 10-20 | 625 | | 625 |
| | • | | | VI. | - | 625 | • | 625 |
| Employee Benefits | | | | | | | | |
| Employee Benefits/Allowances | • | - | - | | - | - | - | - |
| Leave and Termination Benefits | • | _ | - | | .* | - | | |
| | • | | 82 | 83 | - | | - | |
| Services Purchased/Contracted | | | | | | | | |
| Professional/Technical Services | - | - | • | | - | • | - | - |
| Postage/Communication | • | - | _ | | • | - | - | - |
| Utilities | - | - | - | | - | - | - | - |
| Travel | - | - | - | | - | - | - | - |
| Student Travel (Bussing) | - | - | - | | - | - | - | - |
| Advertising/Printing/Publishing | - | - | - | | - | - | - | - |
| Maintenance/Repair | - | - | - | | - | - | - | • |
| Rentals/Leases | - | - | - | | - | • | • | - |
| Other - Contracted Services | 12,434 | | <u> </u> | | - | 260 | - | 12,694 |
| | 12,434 | • | | | | 260 | | 12,694 |
| Materials/Supplies/Freight | | | | | | | | |
| Materials | • | _ | - | | - | - | - | - |
| Freight | - | - | • | | - | - | _ | • |
| | • | • | | | - | - | | • |
| Total | \$ 12,434 \$ | _ | \$ - | \$ | | \$ 885 | \$ - | \$ 13,319 |

Sambaa K'e (formerly Trout Lake)

District Education Authority Statement of Operations - Non-Consolidated

| | 2018 | 2018 | 2017 |
|---------------------------------------|-----------------|-----------|--------|
| | Budget | Actual | Actual |
| Revenue | | | |
| Contributions from Divisional Council | \$ 16,841 \$ | 16,840 \$ | 17,061 |
| Other - Dehcho DEC | - | 9,298 | 12,422 |
| Other - Contributions from GNWT | - | - | - |
| Other | - | 3,420 | 1,125 |
| | 16,841 | 29,558 | 30,608 |
| Expenses | | | |
| Administration | 10,950 | 15,416 | 13,646 |
| School programs | 3,891 | 780 | 1,077 |
| Inclusive schooling | - | - | - |
| Student accomodations | - | - | - |
| Operations and maintenance | - | 7,898 | 6,129 |
| Aboriginal language/cultural programs | 2,000 | 6,938 | 2,963 |
| | 16,841 | 31,032 | 23,815 |
| Surplus (Deficit) | - | (1,474) | 6,793 |
| Opening equity | | 8,900 | 2,107 |
| Closing equity | \$ | 7,426 \$ | 8,900 |
| Composition of Closing Equity | | | |
| Cash | \$ | 7,426 \$ | 8,900 |
| Accounts receivable | • | • | • |
| Accounts payable | | | - |
| | \$ | 7,426 \$ | 8,900 |
| | u u | | |

Sambaa K'e (formerly Trout Lake)

District Education Authority Details of Expenses - Non-Consolidated

| | | School | Inclusive | Student Accommodation | | Operations & Maintenance | Administration | Aboriginal | Total |
|---------------------------------|-------------|----------|-----------|--------------------------|------|--------------------------|----------------|------------|-----------|
| Function | | Programs | Schooling | Accorismodation | | Maniferance | Administration | Languages | 10(a) |
| Salaries | | | | | | | | | |
| Teachers' Salaries | \$ | - \$ | - | \$ - | \$ | - \$ | \$- | \$ | \$ - |
| Instruction Assistant | | • | - | | | - | - | - | - |
| Non Instructional Staff | | - | - | | | 7,898 | 5,382 | 6,174 | 19,454 |
| Board/Trustee Honoraria | | - | - | | • | • | 6,277 | • | 6,277 |
| | <u> </u> | | - | - | 9 | 7,898 | 11,659 | 6,174 | 25,731 |
| Employee Benefits | | | 50 | | | | | | |
| Employee Benefits/Allowances | | - | • | - | | - | - | - | |
| Leave and Termination Benefits | | - | • | _ | | - | • | - | 4 |
| | | - | • | | ji. | - | | - | - |
| Services Purchased/Contracted | | | | | | | | | |
| Professional/Technical Services | | - | - | | | - | • | - | - |
| Postage/Communication | | • | - | | | - | - | (T) | • |
| Utilities | | 2 | - | | | - | - | • | _ |
| Travel | | - | • | - | | - | • | - | - |
| Student Travel (Bussing) | | | • | | | | - | - | |
| Advertising/Printing/Publishing | | - | - | - | | - | - | - | - |
| Maintenance/Repair | | - | - | - | | - | - | | - |
| Rentals/Leases | | - | | - | | - | - | • | - |
| Other - Contracted Services | | 200 | - | - | ja . | - | 329 | - | 529 |
| | | 200 | • | - | 5 | - | 329 | • | 529 |
| Materials/Supplies/Freight | | | | | | | | | |
| Materials | | 580 | - | - | | - | 3,428 | 764 | 4,772 |
| Freight | | - | • | - | ą. | + | • | • | • |
| | | 580 | - | - | | - | 3,428 | 764 | 4,772 |
| Total | \$ | 780 \$ | _ | \$ - | \$ | 7,898 | \$ 15,416 | \$ 6,938 | \$ 31,032 |

KAKISA LAKE

District Education Authority Statement of Operations - Non-Consolidated

| | 2018 | | 2018 | | 2017 |
|---------------------------------------|--------------|----|--------|----------------|---------|
| | Budget | | Actual | | Actual |
| Revenues | | | | | |
| Contributions from Divisional Council | \$ 15,839 | \$ | 15,839 | \$ | 15,729 |
| Other - Dehcho DEC | - | | 12,578 | | 1,353 |
| Other - Contributions from GNWT | - | | 7,000 | | - |
| Other | - | | 2,037 | | 6,520 |
| | 15,839 | | 37,454 | | 23,602 |
| Expenditure | | | | | |
| Administration | 10,950 | | 18,794 | | 11,958 |
| School programs | 2,889 | | 16,438 | | 14,246 |
| Inclusive schooling | - | | - | | - |
| Student accommodations | - | | - | | - |
| Operations and maintenance | - | | - | | - |
| Aboriginal language/cultural programs | 2,000 | | 698 | | 5,997 |
| | 15,839 | | 35,930 | \$ \$ \$ | 32,201 |
| Surplus (Deficit) | - | | 1,524 | | (8,599) |
| Opening equity | | | 4,014 | | 12,613 |
| Closing equity | | \$ | 5,538 | \$ | 4,014 |
| Composition of Closing Equity | | | | | |
| Cash | | \$ | 5,538 | \$ | 4,014 |
| Accounts receivable | | • | | | _ |
| Accounts payable | | | - | | _ |
| | | \$ | 5,538 | \$ | 4,014 |

KAKISA LAKE

District Education Authority
Details of Expenses - Non-Consolidated

| | School | Inclusive | Student | Operations & | 8 destalatan4!a- | Aboriginal | Total |
|---------------------------------|-----------------|--------------|---------------|--------------|------------------|------------|----------------|
| Function | Programs | Schooling | Accommodation | Maintenance | Administration | Languages | IOIAI |
| Salaries | | | | | | | |
| Teachers' Salaries | \$ - \$ | - | \$ - | \$ - \$ | - | \$ - | \$ - |
| Instruction Assistant | - | - | - | • | - | - | |
| Non Instructional Staff | - | - | • | - | 14,263 | 75 | 14,338 |
| Board/Trustee Honoraria | | - | - | • | 3,200 | | 3,200 |
| | - | - | | | 17,463 | 75 | 17,538 |
| Employee Benefits | | | | | | | |
| Employee Benefits/Allowances | - | - | + | - | - | - | • |
| Leave and Termination Benefits | | - | | - | = | | |
| | | • | - | - | = | - | |
| Services Purchased/Contracted | | | | | | | |
| Professional/Technical Services | - | - | • | - | • | - | • |
| Postage/Communication | - | - | • | - | • | - | • |
| Utilities | - | - | - | - | - | - | - |
| Travel | - | - | • | - | - | - | - |
| Student Travel (Bussing) | - | - | - | - | - | • | - |
| Advertising/Printing/Publishing | - | - | • | | - | - | - |
| Maintenance/Repair | - | - | - | - | - | - | - |
| Rentals/Leases | - | - | - | - | - | - | - |
| Other - Contracted Services | 7,114 | - | | - | 872_ | • | 7,986 |
| | 7,114 | • | | _ | 872 | | 7,986 |
| Materials/Supplies/Freight | | | | | | | |
| Materials | 9,324 | - | - | • | 459 | 623 | 10,406 |
| Freight | | - | | - | - | | - |
| | 9,324 | . • | | • | 459 | 623 | 10, <u>406</u> |
| Total | \$ 16,438 \$ | | \$ - | \$ - \$ | 18,794 | \$ 698 | \$ 35,930 |