

Consolidated Financial Statements of

Sahtu Divisional Education Council

June 30, 2017

Sahtu Divisional Education Council

Consolidated Financial Statements

June 30, 2017

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Management Discussion and Analysis (MD&A)

Introduction

The Management's Discussion and Analysis (MD&A) of the Sahtu Divisional Education Council (SDEC) financial performance provides an overall review of the Board's financial activities for the fiscal year ended June 30th 2017. The intent of this discussion and analysis is to attest on a go-forward basis the responsibility of management and the Council Members to promote transparency and accountability. Readers should also review the notes to the financial statements and the financial statements to enhance their understanding of the Sahtu Divisional Education Council financial performance.

What is the SDEC?

The Sahtu Divisional Education Council (SDEC) is responsible, under the Education Act, for all K-12 education in the Sahtu region. There are five schools in the district. In each community, a locally elected District Education Authority (DEA) is responsible for education in that community. The District Education Council (DEC) is made up of one member from each DEA and one chairperson.

As per the Education Act of the Northwest Territories, the SDEC is responsible to provide quality education to the residents of the Sahtu region. It is our hope that by reading this document, members of our community will receive valuable information on the infrastructure of the education system in the North and become involved in their community government.

Mission

To provide excellent educational environments where students will have the opportunity to experience success and contribute to society.

Council of Trustees

Chairperson

Karea Peachy – Norman Wells

Vice-Chairperson

Sally Ann Horrassi – Tulita

Angela Grandjambe – Fort Good Hope

Trudy Kochon – Colville Lake

Mary Ann Vital – Deline

Vacant – Norman Wells

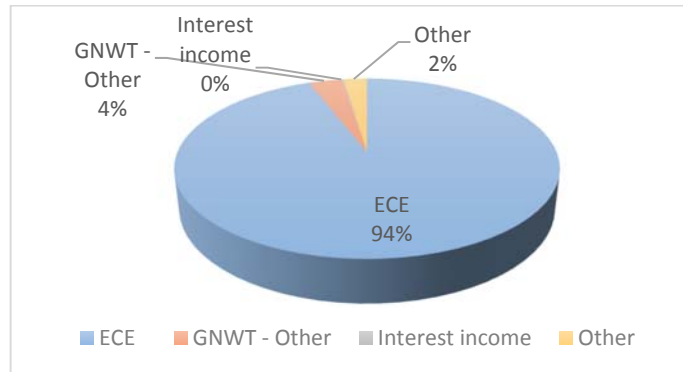
The management team of the SDEC comprised of the following;

Superintendent – Seamus Quigg

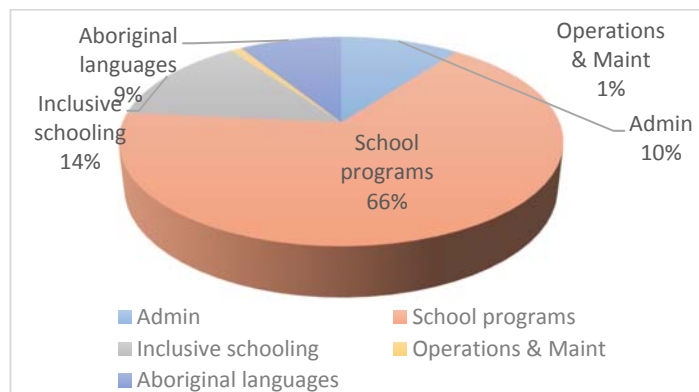
Assistant Superintendent – Renee Closs

Comptroller – Harry Cassie

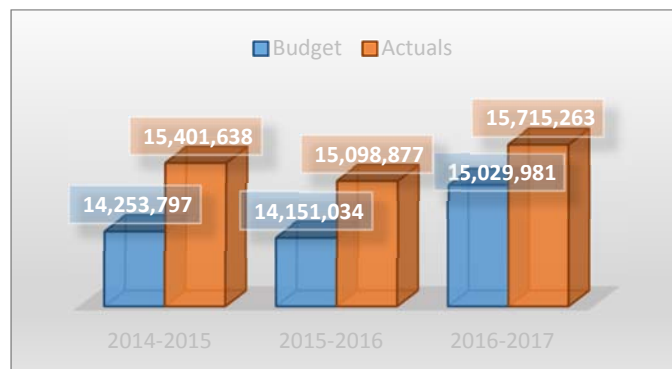
Revenues



Expenditures by Program



Operating Trends Actual to Budget



Expenditures exceeded revenues for a deficit of (\$51k), (2016-\$91k surplus), compared to budgeted surplus of \$68k. This resulted in a surplus fund balance \$377k (2016-\$614k) as at June 30th 2017. Additional revenues of \$822k (2016-\$948k) was received resulted in additional expenses incurred compared to budget.

Revenues have been trending positively compared to budget as a result of additional revenue received during the year for new initiatives, this is consistent year over year.

Total Student/Teacher Population by Schools

Schools	Students	Teachers
Mackenzie Mountain – Norman Wells	144	11.00
Chief Albert Wright - Tulita	107	9.50
Chief T'Selehye – Fort Good Hope	152	10.00
Ehtseo Ayha – Deline	100	8.00
Coville Lake – Colville Lake	54	3.00
Totals	557	41.50

Operating Environment

Strengths

Our relatively small Central Office staff of nine have good working relationships and considerable longevity. The average length of time employed here is between nine and ten years.

Operational systems and procedures are in place, and because of our smaller size, we are very well represented on all territorial educational committees.

Long time staff at the board office, at the school turnover is relatively low, system and manuals in place and a reasonable surplus on hand.

Weakness

Shipping to the Sahtu region is challenging as we have no control over delivery times due to the limited methods of delivery over each season. The most economical way of shipping is via barge but this has been challenging with fewer barge due to lower than normal water levels. The alternative when this happens is to fly in supplies or wait for the winter road season.

Opportunities

There is always the need for additional funding. There is also the opportunity to explore program funding from other GNWT departments.

Threats

The community of Deline, Northwest Territories has ushered in a new era of their history, assuming self-government responsibilities on August 31st 2016. This agreement was 20 years in the making and will mean that the community can enact laws governing areas from municipal services to health and education. While education is not on the front

burner at this, these discussions will eventually happen and at this time it is too soon to forecast an outcome. In the meantime, other communities are also engaging in self-government.

The 18th Legislative Assembly established its mandates for 2016-2019 and identified as one of its priorities a planning study on options for shared service administration across NWT education bodies, as an effort to increase the JK12 support systems. It is understood then that it is of importance for the GNWT to find opportunities to improve efficiencies, reduce costs, all the while also preserving or improving services required.

A steering committee has been established and a contractor has been engaged to begin looking at the possibilities. Following the presentation of Report 1: Capturing the Current State, the a2z team consulted with key stakeholders to confirm the various needs, requirements and constraints in the designing of a shared services model. Further, discussions took place to co-develop the model that would best answer the needs of Education Authority (EA).

While management is optimistic about shared services, at the time of these statements no decision has been made regarding a position.

Imperial Oil has suspended oil production at its field in Norman Wells, in response to the continued shutdown of the Line 21 pipeline to Alberta. Operations has been transitioned to care and maintenance phase. The moves come as Line 21 — which is owned by Enbridge and carries oil from Norman Wells to Zama, Alta. — remains shut down. The line was shut down due to concerns about ground stability at a section of the line near Fort Simpson. Oil and gas has long been a staple of economic planning in the NWT Sahtu region. With this shutdown, the town have already seen the impact of workers leaving. The impact affect both the business sector as well as the enrollment in schools. The funding for schools is dependent on enrollment.

Financial Condition

The Sahtu DEC health is stable in spite of having a deficit in the current year (\$51k), (2016: \$91k surplus). The closing surplus for the end of the fiscal year June 30, 2017 is \$377k (2016: \$614,813). The main challenge faced by Sahtu DEC is having to dip into surplus funding to offset operational issues from time to time, with no additional funding for these occurrences.

Accumulated surplus (deficit) is comprised of the following:

Accumulated surplus (deficit), end of year	\$ (351,141)	\$ (300,148)
Post employment benefits Unamortized net actuarial (gain)/loss (Note 17)	914,961	914,961
Less: Amortization of net actuarial (gain)/loss (included in current year deficit)	(106,391)	-
Less: 2017 increase in Actuarial (gain)/loss	(80,131)	-
Revised accumulated surplus (deficit), end of the year	\$ 377,298	\$ 614,813

As shown above, a significant portion of the change in the “Revised accumulated surplus (deficit)” is due to changes in the post-employment benefits liability. The GNWT has required the use of an actuary to determine the balance. Changes in the actuarial calculations have resulted in significant swings in the accumulated surplus (deficit) balance. Management recognizes that this creates difficulties in interpreting our surplus and in turn clouds the picture for decision making. However, the intention of using an actuary is to present the most accurate balances over the long term.

The challenge faced this year by the board was in the area of removal which contributed significantly towards the overall deficit (\$51k) as this cost is somewhat difficult to budget, due to timing of budget and the hiring process and was under budgeted for this fiscal year. Management will use this experience to increase allocation for removal moving forward.

The current ratio is a liquidity and efficiency ratio that measures an organization’s ability to pay off its short-term liabilities with its current assets. Sahtu DEC current ratio as at June 30th 2017 is 1.20, (2016, 1.19).

Summary and Outlook

We have continued to implement a very successful mathematics intervention program in all of our schools. Our Program Consultant, Lorraine Kuer, has traveled with an external consultant to all of our schools and provided in-service to our teachers in this initiative.

Play-based programming in Kindergarten and Junior Kindergartens is in place in all of our schools and all of our K and JK teachers have been given in-service in this programming.

Heritage and Science Fairs are being embedded into the regular curriculum and are running well, with much support and enthusiasm from the organizers and participants.

Self regulation has been introduced to all of our schools. This is a way of having students recognize their own behavioral issue and take steps to deal with them appropriately.

We have had a cohort of six Language Specialists graduate from Aurora college. This program was conducted entirely in the community of Tulita. These graduates will provide replacements for existing Language Specialist positions as they retire or move to other positions.

We have implemented a year-round calendar in one of our schools, Fort Good Hope. This has been well received by both staff and community.

We continue to struggle with offering a robust High School program in our small schools that have very few High School teachers. We are attempting to address this in a number of ways. In one school, we are piloting a distance education initiative together with ECE and the Beaufort Delta DEC.

Teacher turnover has been an issue of late. A lack of personnel continuity is detrimental to school programs. We are hopeful that the recent STIP initiative will improve teacher workload and mental health and reduce turnover.

MANAGEMENT RESPONSIBILITY FOR FINANCIAL STATEMENTS


The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (CPSAS) as well as the Financial Administration Manual (FAM) and the Financial Administration Manual for Education Authorities (FAMEA) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of Sahtu Divisional Education Council have been conducted within the statutory powers of the Education Body. The operations and administration of the Education Body as well as the supporting internal controls of the entity are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Education Act, Financial Administration Act, CPSAS, FAM, FAMEA, Human Resources Manual, Ministerial Directives and the policies of the Education Body Board. Any non-compliance has been specifically identified and has been previously communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.


The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Education, Culture, and Employment of the Government of the Northwest Territories.

The financial statements have been reported on by Ashton Chartered Accountants. The auditors' report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.



Renee Closs
Assistant Superintendent
Sahtu Divisional Education Council

09/21/17
Date



Harry Cassie, CPA, CGA, CFE, CMgr FCMI, BBA (Hons.)
Comptroller
Sahtu Divisional Education Council

09/21/17
Date

INDEPENDENT AUDITORS' REPORT

**To the Minister of Education, Culture and Employment of the GNWT
To the Board of Trustees of the Sahtu Divisional Education Council**

We have audited the consolidated financial statements of the Sahtu Divisional Education Council, which comprise the consolidated statement of financial position as at June 30, 2017, and the consolidated statements of operations and surplus, changes in net assets (debt), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Basis for Qualified Opinion

The Government of the Northwest Territories is responsible for the calculation and distribution of the Education Body's wages and benefits expenditure for public service employees, the accuracy of which is not susceptible to complete audit verification. We have satisfied ourselves that the payroll information provided by the GNWT is properly reflected in the Education Body's records. As a result, we were not able to determine whether any adjustments might be necessary to expenditure, liabilities or accumulated surplus.

Independent Auditor's Report (continued)

Qualified Opinion

In our opinion, except for the possible effect of the matters described in the Basis of Qualified Opinion paragraph, these consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Sahtu Divisional Education Council as at June 30, 2017, and the results of its financial performance and cash flow for the year then ended in accordance with the Canadian public sector accounting standards.

Report on Other Legal and Regulatory Requirements

We further report, in accordance with the Financial Administration Act, that, in our opinion, proper books of account have been kept by the Education Body, the consolidated financial statements are in agreement therewith, and the transactions that have come under our notice have, in all significant aspects, been within the statutory powers of the Education Body.



ASHTON
Chartered Accountants
Business Advisors

Hay River, NT
September 27, 2017

Sahtu Divisional Education Council
Consolidated Statement of Financial Position

June 30, 2017

	2017	2016
FINANCIAL ASSETS		
Cash, Note 4	\$ 2,383,751	\$ 3,148,944
Special purpose funds, Note 5	284,044	267,434
Accounts receivable, Note 8	547,629	334,517
	<u>\$ 3,215,424</u>	<u>\$ 3,750,895</u>

LIABILITIES

Accounts payable and accrued liabilities, Note 10	\$ 151,621	\$ 171,177
Payroll liabilities, Note 10	1,548,928	1,907,089
Deferred revenue, Note 11	284,044	267,435
Post-employment benefits, Note 17	1,608,785	1,720,172
	<u>3,593,378</u>	<u>4,065,873</u>
Net Financial Assets (Deficit)	<u>\$ (377,954)</u>	<u>\$ (314,978)</u>

NON-FINANCIAL ASSETS

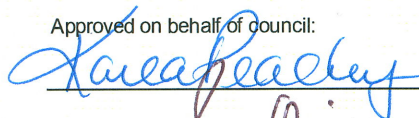
Prepaid expenses, Note 20	\$ 26,813	\$ 14,830
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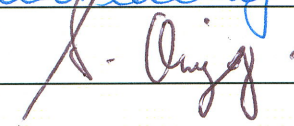
ACCUMULATED SURPLUS (DEFICIT)

	<u>\$ (351,141)</u>	<u>\$ (300,148)</u>
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Contractual obligations and contingencies, Note 24 and 25

Approved on behalf of council:

 Chair

 Superintendent

Sahtu Divisional Education Council

Consolidated Statement of Operations and Surplus

For the year ended June 30, 2017

	Budget 2017	Actual 2017	Actual 2016
Revenue			
Government of the Northwest Territories			
ECE Regular Contributions	\$ 13,964,000	\$ 14,875,399	\$ 14,146,828
Teaching and Learning Centres	58,000	58,000	58,000
French Language Instruction	55,000	55,000	55,000
ECE Other Contributions, Note 33	471,400	180,717	171,769
Total ECE	14,548,400	15,169,116	14,431,597
GNWT Other Contributions, Note 34	188,200	403,276	495,893
Total GNWT	\$ 14,736,600	\$ 15,572,392	\$ 14,927,490
Education council generated funds			
Interest income	30,000	25,839	31,034
Other	263,381	117,032	140,353
	293,381	142,871	171,387
	15,029,981	15,715,263	15,098,877
Expenses			
Administration	1,217,131	1,623,503	1,145,095
School programs	9,689,783	10,456,331	10,400,076
Inclusive schooling	2,517,099	2,152,768	1,994,500
Operations and maintenance	-	146,342	144,467
Aboriginal languages	1,537,593	1,404,770	1,323,730
	14,961,606	15,783,714	15,007,868
Operating Surplus (Deficit) before other item	\$ 68,375	\$ (68,451)	\$ 91,009
Other item:			
Post-employment benefit recovery (expense), Note 17	-	17,458	(914,961)
	\$ 68,375	\$ (50,993)	\$ (823,952)
Accumulated surplus (Deficit), beginning of year		\$ (300,148)	\$ 523,804
Accumulated surplus (deficit), end of year		\$ (351,141)	\$ (300,148)

Accumulated surplus (deficit) is comprised of the following:

Accumulated surplus (deficit), end of year	\$ (351,141)	\$ (300,148)
Post employment benefits Unamortized net actuarial (gain)/loss (Note 17)	914,961	914,961
Less: Amortization of net actuarial (gain)/loss (included in current year deficit)	(106,391)	-
Less: 2017 increase in Actuarial (gain)/loss	(80,131)	-
Revised accumulated surplus (deficit), end of the year	\$ 377,298	\$ 614,813

Sahtu Divisional Education Council

Consolidated Statement of Changes in Net Assets (Debt)

For the year ended June 30, 2017

	2017	2016
Annual surplus (deficit)	\$ (50,993)	\$ (823,952)
Change in prepaid expenses	(11,983)	8,574
Increase (decrease) in net financial resources	(62,976)	(815,378)
Net financial resources, beginning of year	(314,978)	500,400
Net financial resources, end of year	\$ (377,954)	\$ (314,978)

Sahtu Divisional Education Council

Consolidated Statement of Cash Flow

For the year ended June 30, 2017

	2017	2016
Cash provided by (used in):		
Operating Transactions		
Operating Surplus (Deficit)	\$ (50,993)	\$ (823,952)
	(50,993)	(823,952)
Change in non-cash assets and liabilities:		
Accounts receivable	(213,112)	(171,905)
Accounts payable and accrued liabilities	(19,556)	20,641
Payroll liabilities	(358,161)	(330,405)
Deferred revenue	16,609	60,704
Post-employment benefits	(111,387)	837,288
Prepaid expenses	(11,983)	8,574
	(697,590)	424,897
Increase (Decrease) in cash and cash equivalents	(748,583)	(399,055)
Cash and cash equivalents, beginning of year	3,416,378	3,815,433
Cash and cash equivalents, end of year	\$ 2,667,795	\$ 3,416,378
Consists of:		
Cash	\$ 2,383,751	\$ 3,148,944
Special purpose funds	284,044	267,434
	\$ 2,667,795	\$ 3,416,378

Sahtu Divisional Education Council

Consolidated Detail of Expenses

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accom.	Operations & Maintenance	Administration	Aboriginal Languages	Transfers & Other	2017 Total	2017 Budget	2016 Total
Salaries										
Teachers' salaries	\$ 7,273,632	\$ 806,300	\$ -	\$ -	\$ -	\$ 1,198,207	\$ -	\$ 9,278,139	\$ 8,964,112	\$ 9,266,958
Instruction assistants	11,887	798,468	-	-	-	100,616	-	910,971	1,035,020	889,487
Non-instructional staff	1,109,751	263,451	-	-	762,834	-	-	2,136,036	2,153,158	2,169,472
Board/Trustee honorarium	-	-	-	-	36,397	55,609	-	92,006	97,000	83,192
	8,395,270	1,868,219	-	-	799,231	1,354,432	-	12,417,152	12,249,290	12,409,109
Employee Benefits										
Employee benefits and allowances	26,108	-	-	-	-	-	-	26,108	36,000	114,764
Leave and termination benefits	472,460	-	-	-	582,930	-	-	1,055,390	384,471	283,119
	498,568	-	-	-	582,930	-	-	1,081,498	420,471	397,883
Services Purchased/Contracted										
Professional services	463,977	22,212	-	-	-	-	-	486,189	526,275	670,569
Postage and communication	46,823	-	-	-	33,864	-	-	80,687	81,417	73,684
Utilities	-	-	-	-	-	-	-	-	-	-
Heating	-	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-	-
Water/Sewage	-	-	-	-	-	-	-	-	-	-
Travel	161,453	87,078	-	-	88,335	2,526	-	339,392	296,100	246,978
Student transportation (busing)	151,500	-	-	-	-	-	-	151,500	152,000	149,000
Advertising/printing/publishing	1,417	-	-	8,796	-	18,755	-	28,968	8,350	8,565
Maintenance and repair	37,454	-	-	4,850	-	1,250	-	43,554	32,500	26,516
Rentals and leases	-	-	-	132,696	-	-	-	132,696	141,752	137,422
Other contracted services	47,932	132,497	-	-	-	-	-	180,429	140,200	48,123
Other	22,931	-	-	-	80,348	20,883	-	124,162	122,417	122,003
	933,487	241,787	-	146,342	202,547	43,414	-	1,567,577	1,501,011	1,482,860
Materials, Supplies and Freight										
Materials	602,628	39,853	-	-	34,724	3,750	-	680,955	617,534	680,060
Freight	26,378	2,909	-	-	4,071	3,174	-	36,532	52,300	37,956
	629,006	42,762	-	-	38,795	6,924	-	717,487	669,834	718,016
Contributions/Transfers										
Transfers	-	-	-	-	-	-	-	-	121,000	-
Debt Services										
Other	-	-	-	-	-	-	-	-	-	-
Total	\$ 10,456,331	\$ 2,152,768	\$ -	\$ 146,342	\$ 1,623,503	\$ 1,404,770	\$ -	\$ 15,783,714	\$ 14,961,606	\$ 15,007,868

SAHTU DIVISIONAL EDUCATION COUNCIL

Aboriginal Language and Cultural-based Education Expenses

For the year ended June 30, 2017

	Student Instruction	Teaching/ Learning Resources	Professional Development	School Activities and Integrated Community Programs	2017 Total
Salaries					
ALCBE teachers	\$ 1,198,207	\$ -	\$ -	\$ -	\$ 1,198,207
Language consultants	-	-	-	-	-
Instruction assistants	100,616	-	-	-	100,616
Non-instructional staff	-	-	-	-	-
Honoraria	-	-	-	-	-
Elders in schools	-	-	-	55,609	55,609
	1,298,823	-	-	55,609	1,354,432
Employee Benefits					
Employee benefits and allowances	-	-	-	-	-
Services Purchased/Contracted					
Professional services	-	-	-	-	-
Postage and communication	-	-	-	-	-
Travel	2,047	-	-	-	2,047
Student transportation (busing)	-	-	-	-	-
Advertising, printing and publishing	18,755	-	-	-	18,755
Maintenance and repairs	-	-	-	-	-
Rentals and leases	-	-	-	-	-
Other contracted services	17,618	-	3,265	-	20,883
	38,420	-	3,265	-	41,685
Materials, Supplies and Freight					
Materials	-	1,185	-	714	1,899
Freight	-	3,174	-	-	3,174
	-	4,359	-	714	5,073
Total	\$ 1,337,243	\$ 4,359	\$ 3,265	\$ 56,323	\$ 1,401,190

Sahtu Divisional Education Council

French Language Programs

For the year ended June 30, 2017

	ECE Contributions July 1 to June 30	Commitment from Sahtu July 1 to June 30	Expenses July 1 to June 30
Special projects:			
Core French Instruction	\$ 55,000	\$ 134,442	\$ 167,903

Sahtu Divisional Education Council

Aboriginal Languages

For the year ended June 30, 2017

	July 1 to March 31	April 1 to June 30	Total
Contribution Agreement			
Aboriginal Languages			
Revenues			
Funding Received	\$ 58,000	\$ -	\$ 58,000
	58,000	-	58,000
Expenditure			
Salaries	-	58,000	58,000
Other O & M	-	-	-
	-	58,000	58,000
Net Surplus (Deficit)	\$ 58,000	\$ (58,000)	\$ -

Sahtu Divisional Education Council

Student Success Initiative Projects

For the year ended June 30, 2017

	School Year
Revenue	
Education, Culture and Employment	\$ 55,000
NWTTA	35,126
Total Revenue	90,126
Expenses	
Salaries and wages	
Facilitator fees (including per diems)	44,603
Substitute teacher wages	1,142
Staff (p/y)	-
Travel	
Facilitator travel	13,574
Air charter	-
Staff travel	20,143
Accommodations	-
Daily per diems	2,350
Workshop expenses	
Room rental	-
Refreshments	-
Resources	6,737
Miscellaneous (stationary/printing)	-
Total Expenses	88,549
Net Surplus (Deficit)	\$ 1,577

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 1. Nature of Organization

The Sahtu Divisional Education Council ("The Council") was established by the *Education Act* of the Government of the Northwest Territories (GNWT) by order of the Minister dated April 1, 1989. Its purpose is to administer and maintain the standards of education program defined under the *Education Act* in the communities in the Sahtu Region.

Consequently, the Council is dependent on funding from the Department of Education, Culture, and Employment (ECE) of the GNWT. Member Communities have formed local District Education Authorities (DEA) which have assumed responsibility to provide sufficient educational programs within their respective communities.

The Council is an independent legal and accounting entity with an elected Board of Trustees as stipulated in Section 82 of the *Education Act*. The Board of Trustees has decision making authority, the power to delegate authority, the ability to significantly influence operations and the sole accountability for all fiscal matters.

The Council is a public body performing a function of government in Canada. Paragraph 149(1)(C) of the *Income Tax Act* provides that a public body performing a function of government in Canada is exempt from taxation.

The accompanying consolidated financial statements include the operations of the Council, and the member District Education Authorities of Colville Lake, Deline, Fort Good Hope, Norman Wells, and Tulita.

Note 2. Significant Accounting Policies

(a) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements have, in management's opinion, been properly prepared with reasonable limits of materiality. The basis of accounting refers to the timing of when revenue and expenditure items are recognized in the accounts and reported in the financial statements. The accrual basis of accounting is utilized for all funds. Under this basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable, and expenses are recorded when they are incurred.

(b) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques, and short term highly liquid investments that are readily convertible to cash and with a maturity date of 90 days or less from the date of acquisition.

(c) Financial Instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arms' length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Financial assets subsequently measured at amortized cost include cash, accountable funds, due from the GNWT and other accounts receivable.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 2. Significant Accounting Policies (continued)

(c) Financial Instruments

Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities, accrued salaries, deferred revenue, post-employment benefits and accountable funds.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, asset is recognized in operations.

(d) Non-financial Assets

Prepaid expenses and other non-financial assets are accounted for as assets by the Education Body because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Education Body.

(e) Tangible Capital Assets

All buildings and works, furniture, equipment and vehicles are the property of the GNWT. The Minister grants to the Education Body the full occupancy and use of such facilities and equipment where required for the administration and delivery of education system programs. Capital assets with a value in excess of \$50,000 are recorded at cost and amortized in accordance with the Financial Administration Manual guidelines by the GNWT. Capital assets with a value of less than \$50,000 are recorded as a current expenditure.

(f) Revenue Recognition

Government Transfers:

Revenues are recognized in the period in which the transactions or events occur that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers or transfers of tangible capital assets are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are recognized as acquired or built.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

(f) Revenue Recognition - (Continued)

GNWT – Regular Contributions:

The regular contributions from the GNWT are determined by a funding formula and are received in monthly installments. The Education Body retains surpluses and is responsible for deficits. Any funding requests, over and above those levels provided by the formula, must be first approved by the GNWT.

Other Contributions:

The Education Body follows the deferral method of accounting for other contributions. Unrestricted contributions are recognized as revenue when they are received or receivable, if the amount can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Deferred Revenue:

Deferred revenue consists of funds received in advance of providing the services or acquiring the goods. These amounts are taken into revenue when the eligible expenditures are incurred.

Investment Income:

Investment income is recognized when received or receivable, if the amount can be reasonably estimated

(g) Infrastructure Funding

Any personnel, utilities, and leases infrastructure funding net surplus at the end of the fiscal year is recorded as a payable to the GNWT. Net deficits are not shown as receivable from the GNWT since these amounts are not repayable.

(h) Budget Data

The *Education Act* of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 128 and 129.

The priorities and funding allocations are determined by the Board of Trustees of each Education Body and the budget is legally adopted by a motion of the Board in accordance with Section 135(3) of the *Education Act*.

Board approved budgets are submitted to the Minister of Education, Culture and Employment for final approval as directed by Sections 117(2) k, l and m of the *Education Act*.

This annual budget includes estimates of revenues, expenditures and the net operating surplus (deficit). Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget may be amended within a given fiscal year in accordance with Education Body policy, regulations and approved budget procedures. The budget data presented in the consolidated financial statements reflects the Minister approved budget for the school year.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 2. Summary of Significant Accounting Policies (continued)

(i) Measurement Uncertainty

The preparation of these consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses during the period. Actual results could differ from these estimates.

(j) Inventories Including Materials and Supplies

Inventories of books, materials, supplies and other expendables purchased by the Education Body are treated as expenditures during the year of acquisition and are not recorded on the statement of financial position.

(k) Payroll Liabilities

According to the Northwest Territories Teachers Association (NWTTA) and GNWT Collective Agreement, teaching staff have their salary issued by the GNWT bi-weekly pay system. NWTTA staff will have earned their annual salary by June 30th which provides for continued payment during the summer. GNWT Payroll for NWTTA starts with the annualized salary commitment for compensation and then allocates the complete payout of that value over the number of pay periods between August 1 and July 31. Pay periods falling in July are therefore accrued.

The duties and compensation base for UNW School Year employees are scheduled to align with the academic year although actual start dates and durations vary by specific location and job function. Accordingly, the Education Body determines the start dates of their UNW employees and accrues the related payroll liability as appropriate.

All other staff are accrued to include earnings to June 30.

(l) Post-employment and Termination Benefits

Under the conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Annual leave is payable within one fiscal year. Employees also earn retirement and severance remuneration based on the number of years of service. Certain employees will also receive assistance with removal costs to return to their point of recruitment. Payment of the removal and termination is dependent on employees leaving the Education Body and other criteria as outlined in the negotiated collective agreements and management handbook guidelines of the GNWT.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 2. **Summary of Significant Accounting Policies (continued)**

(m) Special Purpose Funds

School activity funds which are fully controlled by the Education Body with respect to when and how the funds available can be disbursed are included. The funds reported are internally restricted as to purpose and may include the proceeds of fundraising, contributions or fees paid related to a specific planned benefits.

Student activity funds which are controlled by students or parties other than the Education Body are not included even if custody of the funds is held by the Education Body.

Note 3. **Future Accounting Changes**

Financial Instruments - Section PS 3450

PSAB has implemented changes to Section PS 3450, Financial instruments that outlines offsetting of financial assets and financial liabilities and the valuation of investments to be measured at fair value. These changes are to be applied on a go forward basis for all fiscal years beginning on or after April 1, 2019. Management is currently assessing the impact of the standard.

Inter-entity Transactions - Section PS 3420

PSAB approved Section PS 3420, Inter-entity transactions. This section establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. The new standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. Management is currently assessing the impact of the standard.

Student Activity/Fiduciary Funds Policy

Student Activity/Fiduciary funds policy is currently under review by the GNWT - ECE for possible inclusion in Special Purpose Funds. At this time no formal directive has been released and, therefore management is unable to determine any impact that may exist on the financial statements.

Sahtu Divisional Education Council

Consolidated Statement of Operations and Surplus

For the year ended June 30, 2017

Note 4. Cash and Cash Equivalents

	2017	2016
Cash	\$ 2,383,751	\$ 3,148,944
Short term investments	-	-
	\$ 2,383,751	\$ 3,148,944

Note 5. Special Purpose Funds

Special purpose funds consist of account balances held by each of the individual District Education Authorities for which the Education Body has control of when and how the funds are disbursed.

	2017	2016
Colville Lake	\$ 24,090	\$ 11,714
Deline	56,622	50,356
Fort Good Hope	62,010	65,172
Norman Wells	103,978	87,611
Tulita	37,344	52,581
	\$ 284,044	\$ 267,434

Note 6. Restricted Assets - Not Applicable

Note 7. Portfolio Investments - Not Applicable

Note 8. Accounts Receivable

	Receivables 2017	AFDA 2017	Net 2017	Net 2016
GNWT - ECE	\$ 180,730	\$ -	\$ 180,730	\$ 66,776
GNWT - MACA	22,950	-	22,950	130,000
GNWT - Justice	27,925	-	27,925	27,925
GNWT - HSS	9,904	-	9,904	11,140
GNWT - ENR	320	-	320	-
Total Due from GNWT	241,829	-	241,829	235,841
WSSC	22,534	-	22,534	-
Other	372,295	89,029	283,266	98,676
	\$ 636,658	\$ 89,029	\$ 547,629	\$ 334,517

Note 9. Inventories - Not Applicable

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 10. Accounts Payable and Accrued Liabilities

	2017	2016
Accounts payable and accrued liabilities		
GNWT	\$ 357	\$ 2,800
WSCC	22,534	19,006
Trade payables	128,730	149,371
	151,621	171,177
Payroll liabilities		
UNW School Year & NWTTA	1,482,231	1,452,928
Leave	66,697	223,161
Sahtu DEC employment contracts	-	231,000
	1,548,928	1,907,089
	\$ 1,700,549	\$ 2,078,266

Note 11. Deferred Revenue

	2017	2016
MACA		
Active After School	\$ 76,500	\$ 76,500
Youth Contribution	1,655	1,966
Regional Youth Sports	46,740	43,500
Drama	5,000	5,000
Justice		
Community Justice	45,973	51,350
ITI		
Seed	5,000	-
Other		
Food First	-	3,857
Library	103,176	84,547
Breakfast Program	-	715
	\$ 284,044	\$ 267,435

Note 12. Contribution Repayable - Not Applicable

Note 13. Due From and To the Government of Canada - Not Applicable

Note 14. Capital Lease Obligations - Not Applicable

Note 15. Pension - Not Applicable

Note 16. Long-term Debt - Not Applicable

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 17. **Post-employment Benefits**

The Education Body provides severance (resignation and retirement), removal and compensated absence (sick, special maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a deficit equal to the accrued post-employment benefits obligation.

Severance benefits are paid to employees based on the types of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment, and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the Projected Unit Credit methodology.

Compensated absence benefits generally accrue as employees render services and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under the compensated absence benefits were valued using the expected utilization methodology.

Change in estimate

During the year ended June 30, 2016, the method for calculating other employee future benefits and compensated absences was refined to better reflect the probability that these benefits would be used in the future based on past experience. This change in accounting estimate is being accounted for on a prospective basis starting July 1, 2016 which increases the compensation and benefits expense and increases the other employee future benefits and compensated absences liability by \$471,316.

Valuation results

The actuarial valuation was completed as at March 31, 2017. The effective date of the next actuarial valuation is March 31, 2018. The liabilities are actuarially determined as the present value of the accrued benefits at February 17, 2017 and the results extrapolated to June 30, 2017. The values presented below are for all of the benefits under the Compensated Absences and Terminations Benefits for the consolidated Government.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 17. Post-employment Benefits (continued)

	Severance and removal	Compensated Absences	2017	2016 <i>Restated</i>
Changes in Obligation				
Accrued benefit obligations beginning of the year	\$ 732,996	\$ 72,216	\$ 805,211	\$ 1,592,245
Current period benefit cost	55,264	7,832	63,096	310,816
Interest accrued	23,430	2,406	25,836	41,209
Benefits payments	(84,198)	(9,730)	(93,928)	(224,097)
Plan amendments	-	-	-	-
Actuarial (gain)/loss	22,035	58,094	80,129	(914,962)
Accrued benefit obligation end of year	749,527	130,818	880,344	805,211
Unamortized net actuarial gain	596,615	131,826	728,441	914,961
Net future obligation	1,346,142	262,644	1,608,785	1,720,172
Benefits Expense				
Current period benefit cost	55,264	7,832	63,096	310,816
Interest accrued	23,430	2,406	25,836	41,209
Plan amendments	-	-	-	-
Amortization of actuarial gains	(81,401)	(24,989)	(106,390)	-
	(2,707)	(14,751)	(17,458)	352,025

The discount rate used to determine the accrued benefit obligation is an average of 3.3%. No inflation rate was applied. The expected payments during the next five fiscal years are:

	Severance and removal	Compensated Absences	Total
2018	\$ 150,440	\$ 24,691	\$ 175,131
2019	118,593	20,271	138,864
2020	113,241	19,148	132,389
2021	94,238	18,133	112,371
2022	75,108	14,999	90,107
	\$ 551,620	\$ 97,242	\$ 648,862

Prior period adjustment

In the prior year, the Post-employment benefits liability was recorded as the Accrued benefit obligation from the actuaries report. This represents a departure from Canadian public sector accounting principles because it does not include the Unamortized net actuarial (gain)/loss. The correct treatment is to record the Accrued benefit liability which consists of the Accrued benefit obligation plus the Unamortized net actuarial (gain)/loss. This has resulted in the understatement of post-employment benefits, and employee benefits and allowances expense, and the overstatement of accumulated surplus by \$914,961. The balances have been adjusted retrospectively.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 18. **Trust Assets and Liabilities under Administration - Not Applicable**

Note 19. **Tangible Capital Asset - Not Applicable**

Note 20. **Prepaid Expenses**

	2017	2016
Prepaid expenses	\$ 26,813	\$ 14,830

Note 21. **Accumulated Surplus/Deficit - Not Applicable**

(Not applicable, breakdown included in Statement of Financial Position)

Note 22. **Capital Advances - Not Applicable**

Note 23. **GNWT Assets Provided at No Cost**

	Cost	Accumulated Amortization	Net Book Value 2017	2016
Buildings				
Schools and colleges	\$ 65,871,060	\$ 19,560,290	\$ 46,310,770	\$ 47,502,082
Staff Housing	275,800	88,616	187,184	199,526
	\$ 66,146,860	\$ 19,648,906	\$ 46,497,954	\$ 47,701,608

Note 24. **Contractual Obligations**

The Education Body has entered into agreements for, or is contractually committed to, the following expenses payable subsequent to March 31, 2017.

	Expires in Fiscal Year *	2018	2018 and thereafter	Total
Commercial and residential leases	2023	\$ 106,752	\$ 533,760	\$ 640,512

* Refers to the last fiscal year of all agreements in that line category

The lease on the Council's office expires on August 31, 2023. A 15 year lease agreement was entered into at the Edward Hodgson Building with monthly lease payments starting September 1, 2008. From September 1, 2008 to August 31, 2018 the annual lease payments will remain at \$106,752. After 10 years, the lease amount will be adjusted based on the expected market conditions for the following 5 years.

In addition, the Council is responsible for its proportionate share of utilities and cleaning services received during its term of occupancy.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 25. **Contingencies**

The Council had employment agreements directly with senior management personnel which were transferred to the GNWT in the year. Part of transferring the agreements included cancelling contracts with third party benefit providers. Management expects that there will be penalties associated with the contract cancellations. At present, the potential penalties are not determinable. The amount of any future fees would be accounted for as current transactions in the year they are levied.

Note 26. **Related Parties**

The Education Body is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Education Body enters into transactions with these entities in the normal course of operations. The Education Body is provided with various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage by the Department of Finance, payroll services by the Department of Human Resources, internal audit services by the Department of Finance, and utility and maintenance by Public Works and Services. Transactions with related parties and balances at year-end not disclosed elsewhere in the financial statements are disclosed in this note. There are no related party balances not disclosed elsewhere.

Note 27. **Budget**

The Education Act of the Northwest Territories requires that Education Bodies prepare an annual budget, as outlined in Section 117, Duties and Powers of Education Bodies. The budget is legally adopted by a motion of the Education Body which may or may not include the establishment of a tax levy to support the approved budget in accordance with Section 135, Assessment and Taxation, of the Education Act.

The annual budget includes estimates of revenues and expenditures for the Operating Fund. Budgets are considered a management control and planning tool and as such are incorporated into the accounting system of the Education Body.

The budget figures presented are those approved by the Minister of education, Culture and Employment on June 13, 2016 and have not been audited.

Note 28. **Economic Dependence**

The Sahtu District Education Council received its funding primarily from the GNWT. If the funding arrangements were to change management is of the opinion that Sahtu District Education Council operations would be significantly affected.

Note 29. **Financial Instruments**

The Education Body is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Education Body's risk exposure and concentration as of June 30, 2017.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Education Body has little exposure to credit risk as the majority of its revenues originate from government sources with strong credit worthiness.

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 29. Financial Instruments (continued)

Liquidity

Liquidity risk is the risk the Education Body will not be able to meet its obligations as they come due. The Education Body manages its liquidity requirements by preparing detailed cash budgets and having cash available on hand to meet its obligations.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk.

Currency risk

The Education Body deals exclusively in Canadian funds and therefore has no currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. The Education Body minimizes risk through its normal operating and financing activities and maintains cash in a general bank account.

Note 30. Expenses by Object

	2017 Budget	2017 Actual	2016 Actual
Salaries	\$ 12,249,290	\$ 12,417,152	\$ 12,409,109
Employee Benefits	420,471	1,081,498	397,883
Services Purchased/Contracted	1,501,011	1,567,577	1,482,860
Materials, Supplies and Freight	669,834	717,487	718,016
Debt Services	-	-	-
	\$ 14,840,606	\$ 15,783,714	\$ 15,007,868

Note 31. Subsequent Events - Not Applicable

Note 32. Comparative Figures

Certain comparative figures have been reclassified to conform with current year's presentation.

Note 33. Other ECE Revenue

	2017	2016
Infrastructure funding	\$ 34,512	\$ 133,838
Self regulation	18,750	7,578
Library	140,000	114,900
Literacy Initiative	10,838	-
Less: Deferred revenue & contributions repaid	(23,383)	(84,547)
	\$ 180,717	\$ 171,769

Sahtu Divisional Education Council

Notes to the Consolidated Financial Statements

June 30, 2017

Note 34. GNWT - Other Contributions

	2017	2016
MACA		
Active After School	76,500	91,800
Local Sport Leader's Development	5,000	-
Youth Contribution	-	5,000
Regional Youth Sports	46,300	43,500
On the land	-	5,000
TAKT	8,000	39,000
Drama	5,000	5,000
Youth Pride	5,000	-
HSS		
Drop The Pop	8,190	11,300
Nutrition North	29,332	29,332
ITI		
Seed	5,000	-
Agriculture	5,000	-
Greenhouse Project	7,000	-
Justice		
Community Justice	55,850	55,800
Not Us	-	5,000
Other		
Aurora College ALCIP	177,100	155,000
Safe and caring	-	5,900
Less: Deferred revenue & contributions repaid	(29,996)	44,261
	\$ 403,276	\$ 495,893

Note 35. Statement of Remeasurement Gains and Losses - Not Applicable

Sahtu Divisional Education Council

Schedule A-1 - Statement of Council Operations and Financial Position (Non-Consolidated)

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Government of the Northwest Territories	\$ 14,736,600	\$ 15,572,392	\$ 14,927,490
Other education body generated funds	293,381	142,871	171,387
	15,029,981	15,715,263	15,098,877
Expenditure			
Administration	1,217,131	1,504,965	1,150,425
School programs	9,689,783	10,106,659	9,732,957
Inclusive schooling	2,517,099	2,152,768	1,994,500
Operations and maintenance	-	146,342	469,893
Aboriginal languages	1,537,593	1,401,190	1,281,389
	14,961,606	15,311,924	14,629,164
Excess (Deficiency) of Revenue over Expenditure	\$ 68,375	\$ 403,339	\$ 469,713
Accumulated surplus (deficit), beginning of year		1,949,892	1,480,179
Accumulated surplus (deficit), end of year		\$ 2,353,231	\$ 1,949,892

SATHU DIVISIONAL EDUCATION COUNCIL

Schedule A-2 - Details of Council Expenses (Non-Consolidated)

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Council Administration	Aboriginal Languages	Fiscal & Transfers	2017 Total
Salaries								
Teachers' salaries	\$ 7,273,632	\$ 806,300	\$ -	\$ -	\$ -	\$ 1,198,207	\$ -	\$ 9,278,139
Instruction Assistant	11,887	798,468	-	-	-	100,616	-	910,971
Non Instructional Staff	1,011,819	-	-	-	710,858	-	-	1,722,677
Board/Trustee Honoraria	-	263,451	-	-	17,418	55,609	-	336,478
	8,297,338	1,868,219	-	-	728,276	1,354,432	-	12,248,265
Employee Benefits								
Employee benefits and allowances	26,108	-	-	-	-	-	-	26,108
Leave and termination benefits	472,460	-	-	-	582,930	-	-	1,055,390
	498,568	-	-	-	582,930	-	-	1,081,498
Services Purchased/Contracted								
Professional/Technical Services	457,977	22,212	-	-	-	-	-	480,189
Postage/Communication	46,823	-	-	-	33,864	-	-	80,687
Utilities								
Heating	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-
Water/Sewage	-	-	-	-	-	-	-	-
Travel	99,091	87,078	-	-	88,335	2,047	-	276,551
Student Travel (busing)	151,500	-	-	-	-	-	-	151,500
Advertising/Printing/Publishing	1,417	-	-	8,796	-	18,755	-	28,968
Maintenance/Repair	37,454	-	-	4,850	-	-	-	42,304
Rentals/Leases	-	-	-	132,696	-	-	-	132,696
Other - Contracted Services	42,732	132,497	-	-	-	-	-	175,229
Other - Miscellaneous	22,931	-	-	-	39,153	20,883	-	82,967
	859,925	241,787	-	146,342	161,352	41,685	-	1,451,091
Materials, Supplies and Freight								
Materials	433,863	39,853	-	-	28,336	1,899	-	503,951
Freight	16,965	2,909	-	-	4,071	3,174	-	27,119
	450,828	42,762	-	-	32,407	5,073	-	531,070
Contributions and Transfers								
Transfers to DEAs	-	-	-	-	-	-	-	-
Transfers to Capital	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-
Debt Services	-	-	-	-	-	-	-	-
Total	\$ 10,106,659	\$ 2,152,768	\$ -	\$ 146,342	\$ 1,504,965	\$ 1,401,190	\$ -	\$ 15,311,924

SAHTU DIVISIONAL EDUCATION COUNCIL

Schedule B-1 District Education Authorities
Statement of Operations - Non-Consolidated

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Contributions from Divisional Council	\$ -	121,000	121,000
GNWT	-	398,893	438,081
Other	-	-	12,115
Deferred Revenue	-	(20,467)	(61,010)
Contributions Repaid	-	(25,172)	(7,483)
	-	353,254	381,703
Total revenue	-	474,254	502,703
Expenditure			
Administration	-	118,538	115,670
School programs	-	349,672	340,364
Inclusive schooling	-	-	-
Student accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	3,580	42,341
	\$ -	471,790	498,375
Surplus (Deficit)	-	2,464	4,328
Opening equity		48,100	43,772
Closing equity	\$	50,564	\$ 48,100
Composition of Ending Accumulated Surplus			
Cash	\$	-	\$ -
Accounts receivable		50,564	48,516
Accounts payable		-	(416)
	\$	50,564	\$ 48,100

SAHTU DIVISIONAL EDUCATION COUNCIL

Schedule B-2 - Details of DEA Expenses

Non-Consolidated

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accom.	Operations and Maintenance	Council Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Instruction Assistant	-	-	-	-	-	-	-
Non-instructional Staff	97,932	-	-	-	51,976	-	149,908
Board/Trustee Honorarium	-	-	-	-	18,979	-	18,979
	97,932	-	-	-	70,955	-	168,887
Employee Benefits							
Employee Benefits and Allowances	-	-	-	-	-	-	-
Leave and Termination	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	6,000	-	-	-	-	-	6,000
Postage/Communication	-	-	-	-	-	-	-
Utilities							
Heating	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-
Water/Sewage	-	-	-	-	-	-	-
Travel	62,362	-	-	-	-	479	62,841
Student Transportation (busing)	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	1,250	1,250
Rentals/Leases	-	-	-	-	-	-	-
Other - Fees	5,200	-	-	-	-	-	5,200
Other - Special Requests	-	-	-	-	41,195	-	41,195
	73,562	-	-	-	41,195	1,729	116,486
Materials/Supplies/Freight							
Materials	168,765	-	-	-	6,388	1,851	177,004
Freight	9,413	-	-	-	-	-	9,413
	178,178	-	-	-	6,388	1,851	186,417
Total	\$ 349,672	\$ -	\$ -	\$ -	118,538	\$ 3,580	471,790

COLVILE LAKE

District Education Authority Statement of Operations

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Contributions from Divisional Council	\$ -	\$ 16,000	\$ 16,000
GNWT	-	24,090	20,878
Other	-	-	3,900
Deferred Revenue	-	(12,376)	(11,714)
Contributions Repaid	-	(7,567)	-
	-	20,147	29,064
Expenses			
Administration	-	10,005	13,574
School programs	-	4,146	5,064
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	8,000
	-	14,151	26,638
Surplus (Deficit)	-	5,996	2,426
Opening equity		13,390	10,964
Closing equity	\$	19,386	\$ 13,390
Composition of Closing Equity			
Cash	\$	-	\$ -
Accounts Receivable		19,386	13,390
Accounts Payable		-	-
	\$	19,386	\$ 13,390

COLVILLE LAKE

District Education Authority
Details of Expenses

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	-	-	-	-	7,285	-	7,285
Board/Trustee Honoraria	-	-	-	-	2,720	-	2,720
	-	-	-	-	10,005	-	10,005
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Materials/Supplies/Freight							
Materials	4,146	-	-	-	-	-	4,146
Freight	-	-	-	-	-	-	-
	4,146	-	-	-	-	-	4,146
Total	\$ 4,146	\$ -	\$ -	\$ -	10,005	\$ -	14,151

DELINE

District Education Authority Statement of Operations

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Contributions from Divisional Council	\$ -	\$ 25,000	\$ 25,000
GNWT	-	85,200	70,924
Other	-	-	-
Deferred Revenue	-	(6,266)	7,290
Contributions Repaid	-	(6,753)	(2)
	-	97,181	103,212
Expenses			
Administration	-	25,449	22,229
School programs	-	68,600	74,896
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	3,580	7,317
	-	97,629	104,442
Surplus (Deficit)	-	(448)	(1,230)
Opening equity		2,390	3,620
Closing equity	\$	1,942	\$ 2,390
Composition of Closing Equity			
Cash	\$	-	\$ -
Accounts Receivable		1,942	2,390
Accounts Payable		-	-
	\$	1,942	\$ 2,390

DELINE

District Education Authority
Details of Expenses

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	36,530	-	-	-	11,156	-	47,686
Board/Trustee Honoraria	-	-	-	-	7,905	-	7,905
	36,530	-	-	-	19,061	-	55,591
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	-	-	-	-	-	479	479
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	1,250	1,250
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	1,729	1,729
Materials/Supplies/Freight							
Materials	26,666	-	-	-	6,388	1,851	34,905
Freight	5,404	-	-	-	-	-	5,404
	32,070	-	-	-	6,388	1,851	40,309
Total	\$ 68,600	\$ -	\$ -	\$ -	\$ 25,449	\$ 3,580	\$ 97,629

FORT GOOD HOPE

District Education Authority Statement of Operations

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Contributions from Divisional Council	\$ -	\$ 25,000	\$ 25,000
GNWT	-	72,047	82,562
Other	-	-	1,358
Deferred Revenue	-	3,162	(9,106)
Contributions Repaid	-	(594)	(15)
	-	99,615	99,799
Expenses			
Administration	-	17,725	30,413
School programs	-	74,615	67,235
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	7,563
	-	92,340	105,211
Surplus (Deficit)	-	7,275	(5,412)
Opening equity		(416)	4,996
Closing equity	\$	6,859	\$ (416)
Composition of Closing Equity			
Cash	\$	-	\$ -
Accounts Receivable		6,859	-
Accounts Payable		-	(416)
	\$	6,859	\$ (416)

FORT GOOD HOPE

District Education Authority
Details of Expenses

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	26,981	-	-	-	11,254	-	38,235
Board/Trustee Honoraria	-	-	-	-	4,369	-	4,369
	26,981	-	-	-	15,623	-	42,604
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	14,217	-	-	-	-	-	14,217
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	2,102	-	2,102
	14,217	-	-	-	2,102	-	16,319
Materials/Supplies/Freight							
Materials	33,417	-	-	-	-	-	33,417
Freight	-	-	-	-	-	-	-
	33,417	-	-	-	-	-	33,417
Total	\$ 74,615	\$ -	\$ -	\$ -	\$ 17,725	\$ -	\$ 92,340

NORMAN WELLS

District Education Authority Statement of Operations

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Contributions from Divisional Council	\$ -	\$ 29,000	\$ 29,000
GNWT	-	160,146	171,117
Other	-	-	1,295
Deferred Revenue	-	(17,662)	(38,330)
Contributions Repaid	-	(770)	(844)
	-	170,714	162,238
Expenses			
Administration	-	46,041	27,112
School programs	-	141,714	121,779
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	11,459
	-	187,755	160,350
Surplus (Deficit)	-	(17,041)	1,888
Opening equity		19,765	17,877
Closing equity	\$	2,724	\$ 19,765
Composition of Closing Equity			
Cash	\$	-	\$ -
Accounts Receivable		2,724	19,765
Accounts Payable		-	-
	\$	2,724	\$ 19,765

NORMAN WELLS

District Education Authority
Details of Expenses

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	9,400	-	-	-	11,023	-	20,423
Board/Trustee Honoraria	-	-	-	-	-	-	-
	9,400	-	-	-	11,023	-	20,423
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	6,000	-	-	-	-	-	6,000
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	31,496	-	-	-	-	-	31,496
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	35,018	-	35,018
Other - Fees	5,200	-	-	-	-	-	5,200
	42,696	-	-	-	35,018	-	77,714
Materials/Supplies/Freight							
Materials	85,772	-	-	-	-	-	85,772
Freight	3,846	-	-	-	-	-	3,846
	89,618	-	-	-	-	-	89,618
Total	\$ 141,714	\$ -	\$ -	\$ -	\$ 46,041	\$ -	187,755

TULITA

District Education Authority Statement of Operations

For the year ended June 30, 2017

	2017 Budget	2017 Actual	2016 Actual
Revenue			
Contributions from Divisional Council	\$ -	\$ 26,000	\$ 26,000
GNWT	-	57,410	92,600
Other	-	-	5,562
Deferred Revenue	-	12,675	(9,150)
Contribution Repayable	-	(9,488)	(6,622)
	-	86,597	108,390
Expenses			
Administration	-	19,318	22,342
School programs	-	60,597	71,390
Inclusive schooling	-	-	-
School accommodations	-	-	-
Operations and maintenance	-	-	-
Aboriginal language/cultural programs	-	-	8,002
	-	79,915	101,734
Surplus (Deficit)	-	6,682	6,656
Opening equity		12,971	6,315
Closing equity	\$	19,653	\$ 12,971
Composition of Closing Equity			
Cash	\$	-	\$ -
Accounts Receivable		19,653	12,971
Accounts Payable		-	-
	\$	19,653	\$ 12,971

TULITA

District Education Authority
Details of Expenses

For the year ended June 30, 2017

Function	School Programs	Inclusive Schooling	Student Accommodation	Operations & Maintenance	Administration	Aboriginal Languages	Total
Salaries							
Teachers' Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Instruction Assistant	-	-	-	-	-	-	-
Non Instructional Staff	25,021	-	-	-	11,258	-	36,279
Board/Trustee Honoraria	-	-	-	-	3,985	-	3,985
	25,021	-	-	-	15,243	-	40,264
Employee Benefits							
Employee Benefits/Allowances	-	-	-	-	-	-	-
Leave and Termination Benefits	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Services Purchased/Contracted							
Professional/Technical Services	-	-	-	-	-	-	-
Postage/Communication	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Travel	16,649	-	-	-	-	-	16,649
Student Transportation	-	-	-	-	-	-	-
Advertising/Printing/Publishing	-	-	-	-	-	-	-
Maintenance/Repair	-	-	-	-	-	-	-
Rentals/Leases	-	-	-	-	-	-	-
Other - Contracted Services	-	-	-	-	-	-	-
Other - Special Requests	-	-	-	-	4,075	-	4,075
	16,649	-	-	-	4,075	-	20,724
Materials/Supplies/Freight							
Materials	18,764	-	-	-	-	-	18,764
Freight	163	-	-	-	-	-	163
	18,927	-	-	-	-	-	18,927
Total	\$ 60,597	\$ -	\$ -	\$ -	\$ 19,318	\$ -	\$ 79,915